#### JENNIFER LYNN AAKER

General Atlantic Professor Stanford Graduate School of Business aaker@gsb.stanford.edu

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#### **ACADEMIC POSITIONS**

Stanford Graduate School of Business, General Atlantic Professor (2005-present)

Haas School of Business, University of California Berkeley, Xerox Distinguished Professor (2007-2008)

Haas School of Business, University of California Berkeley, Thomas W. Tusher Professor (2006-2007)

Stanford Graduate School of Business, General Atlantic Professor (2005-2006)

Stanford Graduate School of Business, Professor (2004-2005)

Stanford Graduate School of Business, Associate Professor (2001-2004)

Stanford Graduate School of Business, Assistant Professor (1999-2001)

Columbia Graduate School of Business, Visiting Assistant Professor (Fall 1998)

UCLA, Anderson Graduate School of Management, Assistant Professor (1995-1999)

### **EDUCATION**

Stanford Graduate School of Business (*Ph.D. in Marketing, Ph.D. Minor in Psychology, 1995*) University of California, Berkeley (*Bachelor of Arts in Psychology, 1989*)

#### **HONORS AND AWARDS**

Distinguished Scientific Achievement Award, SCP 2014

Ormond Family Faculty Fellow, 2012-2013

Robert K. Jaedicke Silver Apple Award 2011

Winnick Family Faculty Fellow, 2011-2012

The Ferber Award Journal of Consumer Research 2010, "The Time versus Money Effect" Hon Mention.

Best Paper Award Journal of Consumer Research 2007 for "When Good Brands Do Bad"

Best Paper Award Stanley Reiter 2007 for "Bringing the Frame into Focus"

Best Paper Award Journal of Consumer Research 2005, "Can Mixed Emotions Peacefully Co-Exist?"

General Atlantic Chair, 2005-present

Xerox Distinguished Chair in Knowledge, 2007-2009

Thomas W. Tusher Chair of Global Business, 2006-2007

A. Michael Spence Faculty Scholar, 2003-2004

Society of Consumer Psychology Early Career Award for Outstanding Research, 2003

Outstanding Reviewer Award, Journal of Consumer Research, 2002, 2003, 2004

Fletcher Jones Faculty Research Scholar, 2001

Distinguished Teaching Award (Stanford), 2000

Marketing Science Institute Grant, 2000

Citibank Best Teacher Award (UCLA), 1999

George Robbins Best Teacher Award (UCLA), 1998

Hong Kong Science International Research Grant, 1997-1998

CIBER International Research Grant, 1996-1999

UCLA Academic Senate Grant, 1995-1999

A.M.A. Dissertation Award, 1996 (Finalist), Stanford University, GSB, 1993-1994: Merit Fellowship, Jaedicke Scholar, Psi Chi National Honorary Society in Psychology, 1989

#### **RESEARCH STREAMS**

The Impact of Time and Money on Happiness

The Power of Story

Meaningful Choice

The Role of Emotions and Goals on Health

## воок

The Dragonfly Effect: Quick, Effective, Powerful Ways to Harness Social Media for Impact (with Andy Smith)

### **PUBLICATIONS**<sup>1</sup>

Aaker, David and Jennifer Aaker (2016), "What is your Signature Story?" *California Management Review*.

Etkin, Jordan, Ioannis Evangelidis and Jennifer Aaker (2015), "Pressed for Time: How Goal Conflict Shapes Time Perceptions," *Journal of Marketing Research* (52), June, 394-406.

Aaker, Jennifer (2014), "Meaningful Choice," Journal of Consumer Research.

Garbinsky, Emily, Anne Klesse, and Jennifer Aaker (2014), "Money in the Bank: Feeling Powerful Increases Savings," *Journal of Consumer Research*, (41), October, 610-623.

Rudd, Melanie, Mike Norton, and Jennifer Aaker (2014), "Getting the Most Out of Giving: Pursuing Concretely-Framed Prosocial Goals Maximizes Happiness" *Journal of Experimental Social Psychology,* (54), September, 11-24.

Baumeister, Roy, Kathleen Vohs, Jennifer Aaker, Emily Garbinsky (2013), "Some Key Differences between a Happy Life and a Meaningful Life," *Journal of Positive Psychology*, August, 1-12.

Rudd, Melanie, Kathleen Vohs and Jennifer Aaker (2012), "Awe Expands People's Perception of Time, Alters Decision Making and Enhances Well-Being." *Psychological Science*, 23 (10), 1130-1136.

Aaker, Jennifer, Emily Garbinsky, and Kathleen Vohs (2012), "Cultivating Admiration in Brands: Warmth, Competence and Landing in the "Golden Quadrant," 22 (March), *Journal of Consumer Psychology*, 191-194.

Mogilner, Cassie, Jennifer Aaker, and Sep Kamvar (2012), "How Happiness Impacts Choice," *Journal of Consumer Research*, 39 (August), 429-443.

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<sup>&</sup>lt;sup>1</sup> Lead articles are asterixed.

Mogilner, Cassie, Sep Kamvar and Jennifer Aaker (2011), "The Shifting Meaning of Happiness," *Social Psychology and Personality Science*, 2 (4), 395-402.

Aaker, Jennifer, Melanie Rudd and Cassie Mogilner (2011), "If Money Doesn't Make You Happy, Consider Time," *Journal of Consumer Psychology*, 2 (April), 126-130.

Aaker, Jennifer, Kathleen Vohs and Cassie Mogilner (2010), "Non-Profit Are Seen as Warm and For-Profits as Competent: Firm Stereotypes Matter" *Journal of Consumer Research*, 37 (August), 277-291.

Mogilner, Cassie and Jennifer Aaker (2009) "The Time versus Money Effect: Shifting Product Attitudes and Decisions through Personal Connection," *Journal of Consumer Research*, 36 (August), 277-291. *Journal of Consumer Research* Best Paper Award (Hon; Robert Ferber Award)

Aaker, Jennifer and Toshi Akutsu (2009), "Why Do People Give? The Role of Identity in Giving," *Journal of Consumer Psychology*, (19), 267-270.

Aaker, Jennifer, Aimee Drolet, and Dale Griffin (2008), "Recalling Mixed Emotions," *Journal of Consumer Research*, 35 (August), 268-278.

Liu, Wendy and Jennifer Aaker (2008), "The Happiness of Giving: The Time-Ask Effect," *Journal of Consumer Research*. 35 (October), 543-557.

Mogilner, Cassie, Jennifer Aaker and Ginger Pennington (2008), "Time Will Tell: The Distant Appeal of Promotion and Imminent Appeal of Prevention," *Journal of Consumer Research*, 34 (February), 670-681.

Liu, Wendy and Jennifer Aaker (2007), "Do You Look to the Future or Focus on Today? The Impact of Life Experience on Intertemporal Decisions," *Organizational Behavior & Human Decision Processes*, 102, 212-225.

Agrawal, Nidhi, Geeta Menon and Jennifer Aaker (2007), "Getting Emotional about Health," *Journal of Marketing Research*, 64 (February), 100-113.

Aaker, Jennifer (2006), "Delineating Culture," Journal of Consumer Psychology, 16 (4), 343-347.

Briley, Donnel and Jennifer Aaker (2006), "When Does Culture Matter? Effects of Personal Knowledge on the Correction of Culture-based Judgments," *Journal of Marketing Research*, 43 (August), 395-408.

Reprinted in Finance & Management (2006).

Briley, Donnel and Jennifer Aaker (2006), "Bridging the Culture Chasm: Ensuring that Consumers are Healthy, Wealthy and Wise," *Journal of Public Policy & Management*, 25 (1), 53-66.

Aaker, Jennifer and Angela Lee (2006), "Understanding Regulatory Fit," *Journal of Marketing Research*, 43 (Feb), 15-19.

Johar, Gita, Jaideep Sengupta and Jennifer Aaker (2005), "Two Roads to Updating Brand Personality Impressions: Trait versus Evaluative Inferencing," *Journal of Marketing Research* (November), 458-469.

Aaker, Jennifer, Susan Fournier and S. Adam Brasel (2004), "When Good Brands Do Bad," Journal of Consumer Research, 31 (June), 1-18.\* Journal of Consumer Research Best Paper Award (over 4 years). Top 10 Cited papers at JCR. Chosen as "The Top Marketing Papers of 2004" for reprint by Mexican publication Expansion. Reprinted in Brand Science Institute Yearbook 2004 (Hamburg), Expansion (Mexico), the 4Ps, a publication of The Indian Institute of Management and Marketing and Marketing Research (2007, Russia).

Lee, Angela and Jennifer Aaker (2004), "Bringing the Frame into Focus: The Influence of Regulatory Fit on Processing Fluency and Persuasion," *Journal of Personality & Social Psychology,* 86 (February), 205-218.\* Stanley Reiter Best Paper award 2007 (best paper published by Kellogg faculty in last 4 years).

Aaker, Jennifer (2003), "The Global Brand Face-Off", *Harvard Business Review*, 6 (March), 35-46. Commentary.

Williams, Patti and Jennifer Aaker (2002), "Can Mixed Emotions Peacefully Co-Exist?" *Journal of Consumer Research*, 28 (March), 636-649. \* *Journal of Consumer Research* Best Paper Award (over 4 years, hon.)

Drolet, Aimee and Jennifer Aaker (2002), "Off Target? Changing Cognitive-Based Attitudes," *Journal of Consumer Psychology*, 12 (1), 59-68.

Aaker, Jennifer, Veronica Benet-Martínez and Jordi Garolera (2001), "Consumption Symbols as Carriers of Culture: A Study of Japanese and Spanish Brand Personality Constructs," *Journal of Personality & Social Psychology*, 81 (3), 492-508.\* Reprinted in *Science and Art of Branding*, and *PKU Business Review* (China). Sponsored by Marketing Science Institute.

Aaker, Jennifer and Bernd Schmitt (2001), "Culture-Dependent Assimilation and Differentiation of the Self," *Journal of Cross Cultural Psychology*, 32 (September), 561-576.

Aaker, Jennifer and Angela Lee (2001), "I Seek Pleasures, We Avoid Pains: The Role of Self Regulatory Goals in Information Processing and Persuasion," *Journal of Consumer Research*, 28 (June), 33-49.

Lee, Angela, Jennifer Aaker and Wendi Gardner (2000), "The Pleasures and Pains of Distinct Self-Construals: The Role of Interdependence in Regulatory Focus," *Journal of Personality & Social Psychology*, 78 (June), 1122-1134.

Aaker, Jennifer, Anne Brumbaugh and Sonya Grier (2000), "Non-Target Markets and Viewer Distinctiveness: The Impact of Target Marketing on Advertising," *Journal of Consumer Psychology*, 9 (3), 127-140.\*

Aaker, Jennifer (2000), "Accessibility or Diagnosticity? Disentangling the Influence of Culture on Persuasion Processes and Attitudes," *Journal of Consumer Research*, 26 (March), 340-357.

Aaker, Jennifer and Jaideep Sengupta (2000), "Averaging versus Attenuation: The Role of Culture in the Resolution of Information Incongruity," *Journal of Consumer Psychology*, 9 (2), 67-82.\*

Aaker, Jennifer (1999a), "The Malleable Self: The Role of Self-Expression in Persuasion," *Journal of Marketing Research*, 36 (February), 45-57.

Aaker, Jennifer (1999b), "Brand Personality: A Path to Differentiation," in *Brands Face the Future*, Ed. R. Morgan, NY, New York: Research International, 13-21.

Aaker, Jennifer and Patti Williams (1998), "Empathy versus Pride: The Influence of Emotional Appeals across Cultures," *Journal of Consumer Research*, 25 (December), 241-261.

Aaker, Jennifer and Durairaj Maheswaran (1997), "The Effect of Cultural Orientation on Persuasion," *Journal of Consumer Research*, 24 (December), 315-328.

Aaker, Jennifer (1997), "Dimensions of Brand Personality," *Journal of Marketing Research*, 34 (August), 347-357. \* Most cited paper in JMR (received 2013). Reprinted in a book of readings, in *Decisions Marketing*, April 1999, and in *Journal of Brand Management*, June 2001. Finalist for the O'Dell award and Paul Green best *JMR* paper award. Reprinted in *Science and Art of Branding* 

### **RESEARCH IN PROGRESS**

- Cultivating Optimism across Cultures: Mindsets Matters (Donnel Briley, Melanie Rudd)
- Moments that Last: Focusing on the Present Slows Happiness Decay (David Hardisty, Rhia Catapano)
- How Consumers Perceive and Spend Time: The Role of Goal Phase Mindsets (Ioannis Evangelidis, Melanie Rudd)
- Why People Give (Kathryn Skylar Flaschem, Szu-Chi Huang)
- Is it the Destination or the Journey: When People Set New Goals (Szu Chi Huang)
- The Role of Time in Consumer Behavior (Cassie Mogilner, Hal Hirschfield)
- Making Charitable Appeals Last: The Role of Remembered Emotions in Giving (Emily Garbinsky)

#### **INVITED CONSORTIUM**

AMA Consortium 2015, LBS, Faculty

AMA Consortium 2014, Northwestern University, Faculty

AMA Consortium 2013, University of Michigan, Faculty

AMA Consortium 2012, University of Washington, Faculty

AMA Consortium 2010, University of Texas, Faculty

AMA Consortium 2009, Georgia State University, Faculty

SCP Consortium 2008, San Diego, Faculty

AMA Consortium 2005, University of Connecticut, Faculty

AMA Consortium 2004, Texas A&M, Faculty

AMA Consortium 2003, University of Minnesota, Faculty

AMA Consortium 2002, Emory University, Faculty

AMA Consortium 2001, University of Miami, Faculty

AMA Consortium 2000, University of Western Ontario, Faculty

AMA Consortium 1999, University of Southern California, Faculty

AMA Consortium 1995, University of Champaign-Urbana, PhD student

### **INVITED RESEARCH TALKS**

Research Talks (2000-current). ACR Pre-Conference for Doctoral Students, JDM Pre-Conference: Society for Personality and Social Psychology, PhD Projects marketing Meetings, MIT PhD Camp, University of Chicago, University of Michigan, Wharton School of Business, MSI Trustees Meetings, AMA Global Marketing Conference, Northwestern Marketing Camp, UCLA Marketing Camp, Stanford Cultural Psychology Conference, Stanford Marketing Camp, Duke University, Yale University, University of Seattle, , Kellogg School of Management, Northwestern University, University of California Berkeley Psychology, Massachusetts Institute of Technology, Harvard Business School, Stanford University Personality Psychology, University of California Los Angeles, University of Colorado, Cornell, University of California Berkeley, University of Colorado, New York University, University of Minnesota, Stanford University Social Psychology Department, University of California Los Angeles Psychology, University of Shanghai, University of California Riverside Psychology, Columbia University

#### **CONFERENCES**

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"Psychology of Time," Choice Conference (2016)
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<sup>&</sup>quot;Pressed for Time: How Goal Conflict Shapes Time Perceptions," ACR (2015)

<sup>&</sup>quot;Meaning vs. Happiness," ACR (2014)

<sup>&</sup>quot;How Thinking about Money Changes Goal Pursuit," ACR (2013)

<sup>&</sup>quot;To Ask or Not to Ask: When Charitable Appeals are Most Effective," ACR (2012)

<sup>&</sup>quot;When Time Expands," ACR (2012)

<sup>&</sup>quot;How Ideas Take Flight," Leading Matters (2011)

<sup>&</sup>quot;Creating Infectious Action," Web 2.0 (2011)

<sup>&</sup>quot;Time, Money and Happiness," ACR (2010)

<sup>&</sup>quot;Why We Give," Society for Consumer Psychology Conference (2009)

<sup>&</sup>quot;The Impact of Psychological Distance on Charitable Fundraising" ACR (2008)

<sup>&</sup>quot;Effects of Cognition of Time and Money on Judgment and Decision Making" ACR (2007)

<sup>&</sup>quot;Effects of Cognition of Time and Money on Judgment and Decision Making" ACR (2007)

<sup>&</sup>quot;Regulatory Focus and the Use of Time" ACR (2006)

<sup>&</sup>quot;The Persuasive Power of Regulatory Goal Compatibility, SPPS (2006)

<sup>&</sup>quot;Live Long and Live Well: Life Experience and Intertemporal Choice," SCP (2005)

<sup>&</sup>quot;Two Roads to Updating Brand Personality Impressions," ACR (2004)

<sup>&</sup>quot;How Regulatory Focus Influences Consumer Judgments and Choices" ACR (2003)

<sup>&</sup>quot;The Consequences of Stress & Emotion for Health Protection" ACR (2003)

<sup>&</sup>quot;Brand Personality Inferences from Advertising Claims" SCP (2003)

<sup>&</sup>quot;Approach and Avoidance: The Role of Risk and Framing in Persuasion" SCP (2003)

<sup>&</sup>quot;Should I Think About Me or You? Effects of Ads on Judgments of Health Risk" ACR (2002)

<sup>&</sup>quot;Reflections of Reality: Verisimilitude and Response to Mixed Emotions" ACR (2002)

<sup>&</sup>quot;The Difficulty in Remembering Mixed Emotions" ACR (2002)

<sup>&</sup>quot;The Impact of Transgressions in Internet Brand Development" ACR (2001)

<sup>&</sup>quot;The Persuasiveness of Approach and Avoidance Strategies" ACR (2001)

<sup>&</sup>quot;Pleasures and Pain in Information Processing: Chronic and Temporary Goals" APA (2001)

<sup>&</sup>quot;I' Seek Pleasures and 'We' Avoid Pains: The Role of Goals in Persuasion" ACR (2000)

<sup>&</sup>quot;When Does Culture Matter: The Role of Accessibility," ACR (2000)

<sup>&</sup>quot;The Peaceful Coexistence of Conflicting Emotions" (with Patti Williams), ACR (2000)

<sup>&</sup>quot;The Role of Self-Construal in Spontaneous Personality Trait Inferences" ACR (1999)

<sup>&</sup>quot;Expectations of Emotional Valence ACR (1999)

<sup>&</sup>quot;The Impact of Culture on the Symbolic Use of Brands" ACR (1997)

<sup>&</sup>quot;Affect and Culture: Persuasive Effects of Ego vs. Other-Focused Emotions" ACR (1997)

- "The Effect of Cultural Orientation on Processing and Product Evaluations" ACR (1996)
- "This Bud's NOT For You: The Processing and Effects of Target Marketing" ACR (1995)
- "To Thine Own Self Be True: The Meaning of Sincerity in Brands" ACR (1995)
- "The Human Characteristics of a Brand: A Brand Personality Hierarchy," ACR (1994)
- "Measuring Brand Personality: The Big Five," SCP (1994)
- "Neutralizing the First Mover Advantage: The Third Mover's Perspective," ACR (1993)
- "The Non-Target Market Effect" ACR (993)
- "Attraction and Compromise Effects in Choice" ACR (1992)

#### **TEACHING**

- Designing Story in a Digital World (2014-present, Stanford MBA)
- The Power of Story (2012-present, Stanford MBA)
- Building Innovative Brands (2010-present, Stanford MBA and d.school), with Chris Flink
- Designing (for) Delight (2010-present, Stanford MBA)
- Social Brands (2010-2012, Stanford MBA)
- How to Tell a Story (2008-present, Stanford MBA)
- The Power of Social Technology (2008-2010, Stanford MBA)
- Creativity and Innovation in Marketing (2006-2008, Haas MBA)
- Understanding Cultures and Consumers (2001-07, Stanford MBA)
- Marketing Management (1996-2001, UCLA and Stanford MBA)
- Culture and Persuasion (1999, 2000, 2002, 2005, Columbia and Stanford Ph.D)
- Consumer Behavior (1996, 1998, 2001, 2003-2007 UCLA, UC Berkeley and Stanford Ph.D)

### **UNIVERSITY SERVICE**

### PhD Advising

- Emily Garbinsky (Chair, Stanford Marketing, 6/14, Notre Dame)
- Melanie Rudd (Chair, Stanford Marketing, 6/12, University of Houston)
- Cassie Mogilner (Chair, Stanford Marketing, 6/09, Wharton)
- Monica Wadhwa (Committee member, Stanford Marketing, 6/09; Insead)
- Wendy Liu (Committee member, Stanford Marketing, 6/06; UCLA)
- Adam Brasel (Committee member, Stanford Marketing, 6/04, Boston University)
- Susan Linton (Co-chair, Stanford Marketing, 6/03, industry)
- Tom Kramer (Committee member, Stanford Marketing, 6/03, Baruch)
- Christina Fong (Committee member, Stanford Marketing, 6/02; Univ of Washington)
- Agnish Chakravarti (Committee member, Stanford Marketing, 6/02; Northwestern)
- Loraine Lau (Co-chair, UCLA Marketing, 6/01; University of Minnesota)
- Tanya Menon (Committee member, Stanford Organizational Behavior, 6/00; Chicago)
- Ran Kivetz (Committee member, Stanford Marketing, 6/00; Columbia)
- John Hetts (Committee member, UCLA Psychology, 6/99; Ohio State)
- David Armour (Committee member, UCLA Psychology, 6/98, Yale)
- Patti Williams (Committee member, UCLA Marketing, 6/98; University of Pennsylvania)
- Kathryn Fitzgerald (Committee member, UCLA Marketing, 6/98; Notre Dame)
- Katerina Velanova (Dissertation Orals Examination Chair, Stanford Psychology), 2000
- Nicholas Herrera (Dissertation Orals Examination Chair, Stanford Psychology), 2000

# **Boards and Committees**

Stanford's Haas Center for Public Service, Faculty Steering Committee 2012-2015

- Marketing Area Coordinator, 2008-2011
- Stanford GSB Deans Search Committee, 2008-2009
- Haas School of Business, Corporate Social Responsibility, Advisory Board, 2006-2008
- ACR Program Committee, 2000-2001, 2002-2003, 2004-2005
- ACR Advisory Board 2004-2005
- Stanford GSB Executive Committee, 2005-2008
- Provost Committee: Stanford's Center for Longevity, 2004-2005
- Behavioral Marketing Abstracts, Advisory Board, 2002-present
- UCLA PhD Committee (Internal Education), 1996-1999
- UCLA MBA Program Committee, 1996-1997
- UCLA Riorden Program, 1996-1999
- UCLA Lead Program, 1996-1999
- UCLA Fulfillment Fund, 1997-1998

#### SERVICE TO PROFESSIONAL ASSOCIATIONS

Journal of Consumer Research Associate Editor, 2005-2010, 2014-present
Journal of Consumer Research Editorial Board, 2001-present; Ad-Hoc reviewer, 1996-2000
Journal of Consumer Psychology Editorial Board, 2002-2010; Ad-Hoc reviewer, 1998- present
Journal of Marketing Research Editorial Board, 2003-2010; Ad-Hoc Reviewer, 1996-present
National Science Foundation, Ad-Hoc Reviewer, 2000-present
Journal of Personality & Social Psychology Ad-Hoc Reviewer, 2004-present
Personality and Social Psychology Bulletin Ad-Hoc Reviewer, 2000-present
Journal of Personality Ad-Hoc Reviewer, 2004-present
Organizational Behavior and Human Decision Processes, Ad-Hoc Reviewer, 2005-present
Psychological Science Ad-Hoc Reviewer, 2004-present
Journal of Marketing Ad-Hoc Reviewer, 1998-2004
Association of Consumer Research Advisory Board, 2004-2007; Reviewer, 1996-present
Marketing Science Institute Ad-Hoc Reviewer, 1996-present