DENNING PROFESSOR IN GLOBAL BUSINESS AND ECONOMY, GRADUATE SCHOOL OF BUSINESS PROFESSOR OF POLITICAL SCIENCE, STANFORD UNIVERSITY

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CURRICULUM VITAE

PERSONAL INFORMATION

Date of Birth: November 14, 1954 Place of Birth: Birmingham, Alabama

Language: Russian; research ability in Czech and French

EDUCATION

Ph.D Graduate School of International Studies, University of Denver, 1981

M.A. University of Notre Dame, 1975

B.A. University of Denver, 1974 - cum laude and Phi Beta Kappa

TEACHING INTERESTS

International Politics
Politics of Europe, Central Europe and the former Soviet Union
International Security Policy
International Political Economy

PROFESSIONAL EXPERIENCE

- Denning Professor in Global Business and Economy, Graduate School of Business, Stanford University, September 2010 - Present
- Professor of Political Science, Stanford University, May 1993 Present
- Thomas and Barbara Stephenson Senior Fellow on Public Policy, Hoover Institution, July 1999 - Present
- Senior Fellow, by courtesy, Freeman Spogli Institute for International Studies, Stanford University, March 2009 Present
- Secretary of State, U.S. Department of State, January 2005 January 2009
- Assistant to the President for National Security Affairs, The White House, January 2001 -January 2005
- Provost, Stanford University, September 1993 June 1999
- Special Assistant to the President for National Security Affairs and Senior Director for Soviet Affairs, National Security Council, March 1990 March 1991
- Director, Soviet and East European Affairs, National Security Council, February 1989 - March 1990
- Associate Professor of Political Science, Stanford University, September 1987 April 1993
- Council on Foreign Relations, International Affairs Fellow (Special Assistant to the Director - Joint Chiefs of Staff), 1986 - 1987
- Assistant Professor of Political Science, Stanford University, 1981 1987
- Assistant Director, Center for International Security and Arms Control, Stanford University, 1981 - 1986
- Intern, The Rand Corporation, 1980
- Intern, U.S. Department of State, Summer 1977

CURRICULUM VITAE CONTINUED
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FELLOWSHIPS AND ACADEMIC HONORS

- Fellow, American Academy of Arts and Sciences
- Doctor of Humane Letters (honorary degree), Clark Atlanta University, 2015
- Doctor of Laws (honorary degree), Southern Methodist University, 2012
- Doctor of Humane Letters (honorary degree), Air University, 2008
- Doctor of Laws (honorary degree), Boston College, 2006
- Doctor of Humane Letters (honorary degree), Michigan State University, 2004
- Doctor of Public Service (honorary degree), University of Louisville, 2004
- Doctor of Laws (honorary degree), Mississippi College School of Law, 2003
- Doctor of National Security Affairs (honorary degree), National Defense University, 2002
- Humanities and Sciences Dean's Award for Distinguished Teaching, 1993
- Walter J. Gores Award for Excellence in Teaching (Stanford), 1984
- John P. McGovern Medal of Sigma Xi, The Scientific Research Society, 1996
- Honorary Doctorate, University of Notre Dame, 1995
- Doctor of Humane Letters (honorary degree), University of Alabama, 1994
- Doctor of Laws (honorary degree), Morehouse College, 1991
- Hoover Institution for War and Peace Fellow (by Courtesy), 1991 1993
- Institute for International Studies Senior Fellow, Stanford University, 1991 1994
- International Affairs Fellow, Council on Foreign Relations, 1986 1987
- National Fellow, Hoover Institution on War and Peace, 1985 1986
- Delegate to the Bellagio "New Faces" Conference (Arms Control Association and International Institute for Strategic Studies), 1984
- Arms Control Fellow, Stanford University, 1980 1981
- Ford Foundation Fellow, 1980 1981
- National Fund Fellowship for Outstanding Minority Graduate Students, 1977 1980
- Denver Social Science Foundation Fellow, 1976 1977
- University of Notre Dame First Year Graduate Fellow, 1974 1975
- Phi Beta Kappa, 1974
- University of Denver Honors Scholarship, 1971 1974

STATE HONORS

- Order of Stara Planina, First Class, Republic of Bulgaria, 2008
- Order of the Star of Africa, Grade of Grand Band, Republic of Liberia, 2008
- Commander's Cross, Star of the Order of Merit, Republic of Hungary, 2008

BOARDS AND COMMITTEES

CURRENT:

- Director, Board of Directors, Dropbox Inc., 2014 Present
- Member, Advisory Board, Stanford Institute for Economic Policy Research, 2013 Present
- Member, Board of Advisors, Washington Institute for Near East Policy, 2013 Present
- Director, Center for Global Business and the Economy, Graduate School of Business, Stanford University, 2010 - Present
- Trustee, Board of Trustees, Aspen Institute, 2010 Present
- Chair, Board of Advisors, George W. Bush Institute, 2009 Present
- Director, Board of Directors, C3, LLC, 2009 Present
- Director, Board of Directors, Makena Capital, 2009 Present
- Governor, Board of Governors, The Commonwealth Club, 2009 Present
- Trustee, Board of Trustees, John F. Kennedy Center for the Performing Arts, 2009 Present
- Vice Chairman, Board of Governors, Boys & Girls Clubs of America, 2009 Present
- Member, Advisory Council, U.S. Global Leadership Coalition, 2009 Present
- Chair, EdLabs Stakeholders' Committee, Education Innovation Laboratory, Harvard University, 2009 Present

CURRICULUM VITAE CONTINUED PAGE 3

CORPORATE:

- Director, Board of Directors, KiOR, Inc., 2011 2013
- Director, Board of Directors, Schwab Corporation, July 1999 2000
- Member, International Advisory Council, J.P. Morgan, 1995 2000
- Director, Board of Directors, Chevron Corporation, 1991 2000
- Director, Board of Directors, Transamerica Corporation, 1991 July 1999
- Director, Board of Directors, Hewlett-Packard, 1991 1993

SERVICE:

- Chair, Board of Directors, Millennium Challenge Corporation, 2005 2009
- Director, Board of Directors, William and Flora Hewlett Foundation, 1997 2000
- Trustee, Board of Trustees, Notre Dame University, 1997 2000
- Vice President, Boys and Girls Club of the Peninsula, 1996 2000
- Founding Board Member, Center for a New Generation, 1992 2000
- Member, Federal Advisory Committee on Gender Integrated Training in the Military, 1997
- Trustee, Board of Trustees, Carnegie Corporation of New York, 1994 1997
- Director, Board of Directors, The Rand Corporation, 1992 1997
- Trustee, Board of Trustees, San Francisco Symphony, 1993 1996
- Trustee, National Endowment for the Humanities, 1991 1993
- Consultant, National Security Council, 1991 1993
- Member, Governor's Advisory Panel on Redistricting California, 1991
- Director, Board of Directors, Carnegie Endowment for International Peace, 1989
- Director, KQED Public Broadcasting Board of Directors, 1989
- Member, Advisory Board, Community School for Music and the Arts, 1988 1989
- Consultant, Joint Chiefs of Staff, 1986 1988
- Director, Mid-Peninsula Urban Coalition Board of Directors, 1984 1984; 1987 1988

PROFESSIONAL ACTIVITIES AND ASSOCIATIONS

- Member, NCAA College Football Playoff Selection Committee, October 2013
- Co-Chair, Immigration Task Force, Bipartisan Policy Center, April 2013
- Contributor, CBS News, January 2013
- Address to the Republican National Convention, August 2012
- Co-Chair, U.S. Education Reform and National Security Task Force, Council on Foreign Relations, March 2012
- Lecturer, Goff Smith Lecture Series, University of Michigan, March 2011
- Foreign Policy Advisor to Texas Governor George W. Bush and Bush for President Campaign, 1999 - 2000
- Address to the Republican National Convention, August 2000
- Address to the Republican National Convention, August 1992
- Consultant on Soviet Affairs, ABC News, 1991
- Speaker, SPASO House (U.S. Ambassador's Residence) Lecture Series, Moscow, April 1988
- Visiting Lecturer, Parks/Chavez Lecture Series, University of Michigan, November 1988
- Commonwealth Club Addresses, May 1988 and December 1991
- Lifetime member, Council on Foreign Relations
- Member, Aspen Strategy Group, 1991 1995
- Member, American Political Science Association
- Member, American Association for the Advancement of Slavic Studies
- Member, Lincoln Club of Northern California
- Member, Board of Directors, World Politics, 1987 1989
- Member, Social Science Research Board of Directors, Committee on Problems and Policy, 1986 - 1988
- Member, MacArthur Fellowship in International Security Selection Committee, 1983 1985

CURRICULUM VITAE CONTINUED PAGE 4

UNIVERSITY ACTIVITIES

- Provost's Committee on the Status of Women in the University, 1992 1994
- University Policy and Planning Board, 1992 1993
- Search Committee for the President of the University, 1991
- Search Committee for the Dean of Admissions, 1991
- Search Committee for the Stanford Football Coach, 1988, 1991
- Department of Political Science:
 - Chair, Graduate Admissions Committee, 1991, 1992;
 - Director of Graduate Studies, 1988 1989;
 - Policy and Planning Committee, 1983 1984, 1987 1988
- National Centennial Campaign Faculty, 1988-1989
- Executive Committee, Institute for International Studies, 1988 1989, 1991 1993
- Faculty Senate 1988 1989
- Public Service Center Steering Committee, 1987 and 1991 1999 (Chair)
- Freshman Advisor, 1982 1985
- Committee on Undergraduate Admissions and Financial Aid, 1982 1985;
 1988 1989 (Chair)
- Presidential Committee for the Selection of the Vice President and Provost, 1983 1984

PUBLICATIONS

BOOKS:

- No Higher Honor: A Memoir of My Years in Washington, (Crown Archetype, 2011).
- Extraordinary, Ordinary People: A Memoir of Family, (Crown Archetype, 2010).
- The Strategy of Campaigning, with Kiron Skinner, (The University of Michigan Press, 2007).
- Germany Unified and Europe Transformed: A Study in Statecraft, with Philip Zelikow, (Harvard University Press, 1995).
- The Gorbachev Era, edited with Alexander Dallin, (Stanford Alumni Press Service, 1986).
- <u>Uncertain Allegiance: The Soviet Union and the Czechoslovak Army</u>, (Princeton University Press, 1984).

ACADEMIC ARTICLES:

- "Rethinking the National Interest: American Realism for a New World," <u>Foreign Affairs</u>, Council on Foreign Relations, July / August 2008.
- "Promoting the National Interest," <u>Foreign Affairs</u>, Council on Foreign Relations, January/February 2000.
- "German Unification," (with Philip Zelikow), in Kiron Skinner, ed., <u>Turning Points in Ending the Cold War</u>, (Stanford: Hoover Institution Press, 2008).
- "The Military Under Democracy," <u>Journal of Democracy</u>, April 1992.
- "The General Staff: Learning from the World War II Experience," in Adelman, Jonathan, and Christann Gibson, eds., Contemporary Soviet Military Affairs, (Boston: Unwin, Hyman, 1989).
- "Soviet Grand Strategy," in Paul Kennedy, ed., Grand Strategy, (Yale University Press, 1991).
- "The Soviet General Staff's View of War," in Michael Fry, ed., <u>History of the White House and</u> the Kremlin (1991).
- "Defense Decision-Making in the Soviet Union: Is Gorbachev Changing the Rules of the Game?" <u>Journal of International Affairs</u>, (Spring, 1988); updated version reprinted in Fleron, et al., <u>Contemporary Issues In Soviet Foreign Policy</u>, (New York, De Grueter, 1990).
- "US-Soviet Relations and the Reagan Legacy," in Larry Berman, ed., <u>The Reagan Legacy</u>, (Berkeley: University of California Press, 1989).
- "The Party, the Military and Decision Authority in the Soviet Union," <u>World Politics</u>, (October, 1987).
- "Gorbachev and the Military," <u>Current History</u>, (September, 1986).

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- "Soviet Command and Control and Crisis Stability," (with David Holloway), in Bruce Blair and Kurt Gottfried, ed., <u>Crisis Stability</u>, (New York: Oxford University Press, 1988).
- "SALT and the Search for a Security Regime," in Alexander George, Philip Farley and Alexander Dallin, eds., <u>US-Soviet Security Cooperation</u>, <u>Achievements</u>, <u>Failures</u>, <u>Lessons</u>, (New York: Oxford, 1988).
- "The Makers of Soviet Strategy," in Gordon Craig and Peter Paret, <u>The Makers of Modern Strategy</u>, (Princeton: Princeton University Press, 1986).
- "The Military-Technical Revolution and the General Staff in the Soviet Union," in Herbert Goodman, <u>Science and Technology in the Soviet Union</u>, (Stanford Conference Report on Soviet Technology, 1984).
- "Warsaw Pact Reliability: The Czechoslovak People's Army," in Daniel Nelson, ed., <u>The Problem of Reliability in the Warsaw Pact</u> (Boulder: Westview, 1984).
- "Defense Burden-sharing in the Warsaw Pact," in Jane M.O. Sharp and David Holloway, eds., <u>The Warsaw Pact</u> (Yale University Press, 1984).
- "The Politics of Nuclear Weapons in the Warsaw Pact," in Jeffrey Boutwell, ed. <u>Theater Nuclear Forces in Europe</u> (New York: Ballinger, 1984).
- "Political Terror in Czechoslovakia," in Jonathan Adelman ed., <u>Terror in Communist Systems</u>, (Boulder: Westview Press, 1983).
- "The Soviet Decision to Invade Hungary," with Michael Fry, <u>Studies in Comparative Communism</u>, Winter 1983.
- "The Czechoslovak People's Army," in Jonathan Adelman ed., <u>Communist Armies in Politics</u> (Boulder: Westview Press, 1982).
- "The Problem of Elite Cohesion in the Warsaw Pact," Air University Review, April, 1981.

EDITORIAL AND OPINION ARTICLES:

- "Will America Heed the Wake-Up Call of Ukraine?" Washington Post, March 7, 2014.
- "Celebrating the Life of Pianist Van Cliburn," Daily Beast, March 1, 2013.
- "Syria Is Central to Holding Together the Mideast," <u>Washington Post</u>, November 23, 2012.
- "U.S. Must Recall It Is Not Just Any Country," <u>Financial Times</u>, July 26, 2012.
- "Education Keeps America Safe," <u>CNN</u>, March 20, 2012.
- "The Promise of Russia's Urban Middle Class," Washington Post, March 8, 2012.
- "Why Democracy Prevails," New York Times Syndicate, September 11, 2011.
- "Reagan's Vision of Liberty Still Guides Us Today," <u>USA Today</u>, July 1, 2011.
- "The Future of a Democratic Egypt," Washington Post, February 16, 2011.
- "New START: Ratify, with Caveats," Wall Street Journal, December 7, 2010.
- "#1 September 11, 2001," Top 10 Lists, Most Important Dates, Newsweek, November / December 2009.
- "When Women Rise in the Work Force, Nations Benefit," with Madeleine Albright, <u>Politico</u>, October 27, 2009.
- "U.S. Must Deploy More Foreign Diplomacy Personnel," with Henry Kissinger, George Shultz, James Baker, Lawrence Eagleburger, Warren Christopher, Madeleine Albright, and Colin Powell, Politico, June 25, 2009.
- "Keeping Promises Among Partners," Real Clear Politics, July 16, 2008.
- "Diplomacy is Working on North Korea," <u>Wall Street Journal</u>, June 26, 2008.
- "Cuba's Leaders Must Be Held Accountable," with Carlos Gutierrez, <u>Miami Herald</u>, May 22, 2008.
- "The Colombia Trade Stakes," Wall Street Journal, April 8, 2008.
- "What We Need Next in Iraq," with Robert Gates, Washington Post, February 13, 2008.
- "A Civilian Partner for Our Troops," with Richard Lugar, Washington Post, December 17, 2007
- "Latin America: We Need These Trade Deals," <u>Miami Herald</u>, July 15, 2007.
- "The West Needs a Defense System that Works," <u>Daily Telegraph</u> (online edition), April 26, 2007.
- "A Path to Lasting Peace," Washington Post, August 16, 2006.

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- "Our Opportunity with India," Washington Post, March 13, 2006.
- "The Promise of Democratic Peace," Washington Post, December 11, 2005.
- "U.S., World Clearly are Safer," USA Today, July 16, 2004.
- "9/11: For the Record," <u>Washington Post</u>, March 22, 2004.
 "You're Safe With Us," <u>Newsweek (Issues 2004)</u>, December 1, 2003.
- "Our Asia Strategy," Wall Street Journal, October 24, 2003.
- "Transforming the Middle East," Washington Post, August 7, 2003.
- "Our Coalition," Wall Street Journal, March 26, 2003.
- "Why We Know Iraq Is Lying," <u>New York Times</u>, January 23, 2003. "This Is No Time to be Coy," <u>USA Today</u>, February 19, 2002.
- "Ukraine at 10: Celebration and Challenges," <u>Zerkalo Nedeli (Ukraine)</u>, June 11, 2001. "A Mission to Build on Common Challenges," <u>Washington Times</u>, June 11, 2001.
- "The White House and the Wall," Newsweek Magazine, November 22, 1999.
- "A New Army for a New State," <u>Time Magazine</u>, September 3, 1991.