

March 2015

International Federation of Accountants®

2014 Financial Statements



This document was approved by the Board of the International Federation of Accountants® (IFAC®).

IFAC's mission is to serve the public interest by:

- Contributing to the development of high-quality standards and guidance
- Facilitating the adoption and implementation of high-quality standards and guidance
- Contributing to the development of strong professional accountancy organizations and accounting firms and to high-quality practices by professional accountants, and promoting the value of professional accountants worldwide
- Speaking out on public interest issues

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2014 FINANCIAL STATEMENTS

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Statement of Financial Performance

For the year ended December 31, 2014

| | | <u>2014</u> | <u>2013</u> |
|---|-------|----------------------------|----------------------------|
| Amounts in U.S. Dollars | Note | | |
| Revenue | | | |
| <i>From exchange transactions:</i> | | | |
| Membership dues, net | 5 | \$16,952,500 | \$15,657,000 |
| Forum of Firms | 15 | 10,954,824 | 10,511,995 |
| Foreign exchange gains | 13 | 140,877 | 278,540 |
| Publications | | 104,343 | 151,443 |
| Royalties and licensing | | 310,634 | 188,012 |
| Rental income | 9 | – | 192,342 |
| Interest income | | 10,744 | 7,870 |
| Other revenue | | 471,105 | 121,447 |
| <i>From non-exchange transactions:</i> | | | |
| External funding - DFID grant | 3 | 32,950 | – |
| External funding - other | 3 | 666,507 | 811,508 |
| Total revenue | | <u>\$29,644,484</u> | <u>\$27,920,157</u> |
| Expenses | | | |
| Employee costs | 4, 10 | \$16,646,031 | \$16,041,808 |
| Travel and meeting costs | | 4,434,355 | 3,739,221 |
| Occupancy and maintenance | | 1,260,542 | 1,533,118 |
| Funding provided to the Public Interest Oversight Board | 2 | 1,162,678 | 1,007,161 |
| Depreciation and amortization | 6, 7 | 539,939 | 504,838 |
| IT support | | 505,860 | 517,094 |
| Legal and other professional fees | | 458,493 | 226,936 |
| Recruitment and relocation costs | | 271,068 | 142,396 |
| Foreign exchange loss | 13 | 505,432 | 352,128 |
| Communications and publicity | | 608,676 | 340,165 |
| Consultants | | 682,650 | 273,609 |
| Telephone | | 155,763 | 122,989 |
| Auditor remuneration | | | |
| Audit of financial statements | | 88,028 | 72,753 |
| Tax and other services | | 7,132 | 23,364 |
| Printing, distribution and postage | | 130,326 | 95,387 |
| Insurance | | 165,213 | 139,276 |
| Bad debt expense | | 69,750 | 6,558 |
| Loss on disposal of assets | 6 | 1,751 | 2,260 |
| Other expenses | | 349,108 | 374,982 |
| Total expenses | | <u>\$28,042,795</u> | <u>\$25,516,043</u> |
| Surplus for the year | | <u>\$1,601,689</u> | <u>\$2,404,114</u> |

See accompanying notes to financial statements.

Statement of Changes in Net Assets/Equity

For the year ended December 31, 2014

| | <u>2014</u> | <u>2013</u> |
|---|---------------------------|---------------------------|
| Amounts in U.S. Dollars | | |
| Net assets/equity at beginning of year | | |
| Accumulated surpluses | \$8,107,131 | \$5,703,017 |
| Surplus for the year | 1,601,689 | 2,404,114 |
| Net assets/equity at end of year | <u>\$9,708,820</u> | <u>\$8,107,131</u> |

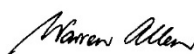
See accompanying notes to financial statements.

Statement of Financial Position

As at December 31, 2014

| | | <u>2014</u> | <u>2013</u> |
|--|-------|---------------------|---------------------|
| Amounts in U.S. Dollars | Note | | |
| Current assets | | | |
| Cash and cash equivalents | 13 | \$8,038,968 | \$6,569,888 |
| Receivables from exchange transactions | | | |
| Receivable from IFAC members, net | 5 | 2,823 | 13,500 |
| Receivable from the Forum of Firms | 15 | 2,755,831 | 2,678,177 |
| Other receivables | | 338,691 | 59,338 |
| Receivables from non-exchange transactions | | | |
| Receivables from external funding | 3 | 334,280 | 204,556 |
| Prepaid expenses | | 410,698 | 365,993 |
| Total current assets | | \$11,881,291 | \$9,891,452 |
| Non-current assets | | | |
| Property and equipment, net | 6 | \$2,804,482 | \$3,051,690 |
| Intangible assets, net | 7 | 109,342 | 63,924 |
| Prepaid pension cost | 10 | 3,496 | 33,615 |
| Advances and deposits | 9, 14 | 602,533 | 588,309 |
| Total non-current assets | | \$3,519,853 | \$3,737,538 |
| TOTAL ASSETS | | \$15,401,144 | \$13,628,990 |
| Current liabilities | | | |
| Accounts payable and accrued expenses | | \$1,179,618 | \$898,043 |
| Employee entitlements | 4 | 2,085,176 | 2,039,714 |
| Revenue received in advance | 8 | 32,997 | 122,750 |
| Total current liabilities | | \$3,297,791 | \$3,060,507 |
| Non-current liabilities | | | |
| Deferred rent | 9 | \$2,394,533 | \$2,461,352 |
| Total non-current liabilities | | \$2,394,533 | \$2,461,352 |
| TOTAL LIABILITIES | | \$5,692,324 | \$5,521,859 |
| Net assets/equity | | | |
| IFAC members | | \$9,708,820 | \$8,107,131 |
| Total net assets/equity | | \$9,708,820 | \$8,107,131 |
| TOTAL LIABILITIES AND NET ASSETS/EQUITY | | \$15,401,144 | \$13,628,990 |

See accompanying notes to financial statements.



Warren Allen, IFAC President
Nov. 2012 - Nov. 2014



Olivia Kirtley, IFAC President
Nov. 2014 - Nov. 2016



Faye Choudhury, IFAC CEO

Statement of Cash Flows**For the year ended December 31, 2014**

| | | <u>2014</u> | <u>2013</u> |
|---|------|---------------------------|---------------------------|
| Amounts in U.S. Dollars | Note | | |
| Cash flows from operating activities | | | |
| <i>Cash was provided from:</i> | | | |
| Membership dues | | \$17,344,527 | \$15,717,447 |
| Forum of Firms | | 10,877,170 | 8,073,453 |
| External funding | | 569,733 | 777,129 |
| Rental income | | – | 199,646 |
| Publications | | 105,611 | 159,878 |
| Royalties and licensing | | 280,911 | 254,860 |
| Interest received | | 10,744 | 7,870 |
| | | <u>\$29,188,696</u> | <u>\$25,190,283</u> |
| <i>Cash was applied to:</i> | | | |
| Employee costs | | \$(16,570,450) | \$(15,471,502) |
| Other payments | | (10,444,711) | (8,773,775) |
| | | <u>\$(27,015,161)</u> | <u>\$(24,245,277)</u> |
| Net cash inflow from operating activities | 11 | <u>\$2,173,535</u> | <u>\$945,006</u> |
| Cash flows from investing activities | | | |
| <i>Cash was applied to:</i> | | | |
| Purchase of property and equipment | | \$(237,915) | \$(244,836) |
| Purchase of intangible assets | | (101,985) | (5,799) |
| Net cash outflow from investing activities | | <u>\$(339,900)</u> | <u>\$(250,635)</u> |
| Net increase in cash and cash equivalents | | \$1,833,635 | \$694,371 |
| Cash and cash equivalents at beginning of year | | \$6,569,888 | \$5,949,106 |
| Effect of exchange rate change on foreign currency balances | | (364,555) | (73,589) |
| Balance of cash and cash equivalents at end of year | | <u>\$8,038,968</u> | <u>\$6,569,888</u> |

See accompanying notes to financial statements.

Statement of Accounting Policies

For the year ended December 31, 2014

Basis of Preparation

The International Federation of Accountants' (IFAC) financial statements have been prepared in accordance with International Public Sector Accounting Standards (IPSAS) issued by the International Public Sector Accounting Standards Board. Where an IPSAS does not address a particular issue, the appropriate International Financial Reporting Standard (IFRS) issued by the International Accounting Standards Board (IASB) is applied.

Recent Pronouncements

IFAC adopted the provisions of *Improvements to IPSASs 2011*, which became effective for annual financial statements for periods beginning on or after January 1, 2013. The adoption of the improvements did not have a material impact on these financial statements. In addition, IFAC adopted IPSAS 29, *Financial Instruments: Recognition and Measurement* and IPSAS 30, *Financial Instruments: Disclosures* for the year ending December 31, 2013. The adoption of these standards did not have a material impact on the financial statements.

Estimates and Assumptions

The preparation of financial statements in accordance with IPSAS requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. The most significant estimates and assumptions relate to the measurement of the defined benefit pension plan expense and liability, and the allocation of revenues, expenses, assets, and liabilities for the purposes of segment reporting (see Note 18). Although these estimates are based on management's best knowledge of current events and actions, actual results ultimately may differ from those estimates.

Reclassifications

Certain amounts in the prior periods presented have been reclassified to conform to the current period financial statement presentation. These reclassifications have no effect on previously reported net income.

The financial statements have been prepared on the historical cost basis unless otherwise stated in the accounting policies.

The financial statements are presented in United States dollars.

Significant Accounting Policies

A. Revenue Recognition

Revenue is recognized when it is probable that the economic benefits associated with the transaction will flow to the organization and the amount of the revenue can be measured reliably.

Membership dues

Payments of annual membership dues are initially recorded as deferred revenue and recognized on a straight-line basis over the reporting period. Membership dues are reported net of any approved discounts.

Forum of Firms revenue

Revenue from the Forum of Firms (Forum) is recognized when it is receivable. Revenue from the Forum consists of a contribution (dues) of an amount agreed on an annual basis, and reimbursement of an amount equal to the expenses incurred by the Transnational Auditors Committee activity during the reporting period.

External funding

IFAC receives external funding from governments, donor agencies, and other institutions, as well as from alliances and other organizations. External funding is generally in the form of restricted and unrestricted grants, contributions, and expense reimbursements.

Revenue from external funding is recognized when IFAC has complied with all the stipulations or conditions (as defined in IPSAS 23, *Revenue from Non-Exchange Transactions*) implicit in the underlying agreements, and there is reasonable assurance that the funding will be received.

External funding is recognized in the statement of financial performance on a systematic basis over the periods in which IFAC recognizes as expenses the related costs for which the funding is intended to compensate. External funding for compensation of expenses or losses already incurred or for giving immediate financial support to IFAC with no future related costs is recognized in the statement of financial performance when it becomes receivable.

Publications revenue

Revenue from publications is recognized when the publications are shipped or downloaded from the IFAC website.

Interest income

Interest income from a financial asset is recognized when it is probable that the economic benefit will flow to IFAC and the amount can be reasonably measured.

Services in-kind

A variety of board and committee services are provided by highly qualified volunteers. IFAC does not recognize these services in the financial statements as their value cannot be reliably measured.

B. Employee Entitlements

Employee entitlements to salaries, wages, paid time off, retirement benefits, and other benefits are recognized when they are earned. Annual paid time off is calculated on an actual entitlement basis at current rates of pay.

IFAC provides retirement benefits for employees under defined contribution plans and a defined benefit plan. Payments to the defined contribution plans are recognized as expenses as they become due.

IFAC participates in the multiple employer defined benefit pension plan (the Plan) of the American Institute of Certified Public Accountants (AICPA) (see Note 10). IFAC is one of three sponsoring employers. The Plan is wholly or partly funded. The direct and indirect obligations arise from existing pensions as well as future pension and retirement obligations. The defined benefit obligation is calculated using the projected unit credit method. The present value of the defined benefit obligation is determined annually by an independent actuary.

The amount recognized as the defined benefit asset or liability is the net total of the present value of the defined benefit obligation, plus any unrecognized actuarial gains or less any unrecognized actuarial losses, less any unrecognized past service cost, and less the fair value of Plan assets out of which the obligations are to be settled directly.

Actuarial gains and losses are recognized if they exceed the greater of 10% of the present value of the defined benefit obligation or of the fair value of Plan assets. The amounts exceeding 10% are amortized over the average remaining service lives of the employees beginning in the following year. Past service cost is recognized as an expense on a straight-line basis over the average period until the benefits become vested.

C. Property and Equipment

Property and equipment are carried at cost, and are depreciated on a straight-line basis over their expected useful lives. The useful lives, residual values, and depreciation methods are reviewed annually. Refer to (E) Impairment below.

The estimated useful lives of property and equipment are as follows:

| | |
|------------------------|---|
| Office equipment | 3 to 5 years |
| Furniture and fittings | 5 to 7 years |
| Leasehold alterations | Shorter of the life of the lease or useful life |

Gains and losses on disposal are determined by comparing proceeds with carrying amounts, and are included in the statement of financial performance. Repairs and maintenance are charged to the statement of financial performance during the period in which they are incurred.

D. Intangible Assets

Intangible assets consist of software licenses and website development costs.

An intangible asset is recognized when it is identifiable, the organization has control over the asset, it is probable that economic benefits will flow to the organization, and the cost of the asset can be measured reliably. Intangible assets that do not meet these criteria are recognized as an expense in the period in which the expense is incurred.

Intangible assets are carried at cost, and are amortized on a straight-line basis over the estimated useful lives of the assets, generally 3 to 5 years. Refer to (E) Impairment below.

E. Impairment

IFAC reviews the carrying amounts of its property and equipment and intangible assets if there is indication that impairment exists. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss, if any. If the recoverable amount of an asset is estimated to be less than its carrying amount, its carrying amount is reduced to its recoverable amount. Impairment losses are recognized as an expense in the statement of financial performance in the period the impairment is incurred.

F. Financial Instruments

Financial instruments include cash and cash equivalents, accounts receivable, and accounts payable. Financial instruments are recognized in the statement of financial position at cost, which approximates fair value due to their short-term nature.

Cash and cash equivalents

Cash and cash equivalents include cash on hand and on deposit at a bank, and other short-term liquid investments with original maturities of three months or less.

Membership dues and other receivables

Membership dues and other receivables are carried at original invoice amount less any subsequently approved discount, and less an estimate made for doubtful receivables based on reviews of all outstanding amounts at year-end. Bad debts are provided for when identified.

G. Operating Lease

Leases are classified as operating leases when a significant portion of the risks and rewards of ownership are retained by the lessor. Lease agreements may contain provisions for future rent increases, rent-free periods, or other lease incentives. The total amount of rent due over the lease term, reduced for any lease incentives, is recognized in rent expense on a straight-line basis over the term of the respective lease. The difference between rent expense and the amount paid is recognized in deferred rent in the accompanying statement of financial position.

H. Taxation

IFAC has received an exemption from the US Internal Revenue Service (IRS) from federal income taxes under Section 501(a), as an entity described in Section 501(c)(6) of the Internal Revenue Code of 1986 (IRC), as amended. IFAC is required to make the appropriate tax payments on any income considered unrelated to its exempt purpose. IFAC is also exempt from Swiss income taxes (see Note 1).

I. Foreign Currencies

Transactions in foreign currencies are translated to United States dollars at the rates of exchange prevailing at the date of the transactions. Assets and liabilities at the reporting date, denominated in foreign currencies, are translated at the rates of exchange prevailing at that date. The resulting gains or losses are recognized in the statement of financial performance.

Notes to the Financial Statements

For the year ended December 31, 2014

Amounts in U.S. Dollars

1. International Federation of Accountants

IFAC is the global organization for the accountancy profession, dedicated to serving the public interest by strengthening the profession and contributing to the development of strong international economies. It is comprised of more than 175 members and associates in 130 countries and jurisdictions, representing approximately 2.5 million accountants in public practice, education, government service, industry, and commerce.

IFAC's vision is that the global accountancy profession be recognized as a valued leader in the development of strong and sustainable organizations, financial markets, and economies.

IFAC's mission is to serve the public interest by: contributing to the development of high-quality standards and guidance; facilitating the adoption and implementation of high-quality standards and guidance; contributing to the development of strong professional accountancy organizations and accounting firms and to high-quality practices by professional accountants, and promoting the value of professional accountants worldwide; and speaking out on public interest issues.

IFAC is registered in Geneva, Switzerland under Articles 60 through 79 of the Swiss Civil Code. IFAC's primary base of operation is New York, New York, United States of America. IFAC operates as a tax-exempt organization under Section 501(c)(6) of the IRC.

2. International Standard-Setting Boards

IFAC facilitates the structures and processes that support the operations of the following independent standard-setting boards:

- International Auditing and Assurance Standards Board (IAASB)
- International Accounting Education Standards Board (IAESB)
- International Ethics Standards Board for Accountants (IESBA)
- International Public Sector Accounting Standards Board (IPSASB)

The IAASB, IAESB and IESBA develop international standards under a shared standard-setting process involving the Public Interest Oversight Board (PIOB). The PIOB oversees the activities of these boards and their consultative advisory groups. The consultative advisory groups provide public interest input into the development of the standards. Public interest oversight arrangements for the IPSASB are currently under consideration.

Revenues and expenses, and assets and liabilities associated with the independent standard-setting boards are presented in the Information about Activities (Segments) (see Note 18).

Public Interest Oversight Board

The PIOB was formally established in February 2005 and is based in Madrid, Spain. It is legally constituted as a Spanish Foundation. The establishment of the PIOB is the result of a collaborative effort by the international financial regulatory community, in the form of the Monitoring Group, and IFAC. The Monitoring Group works with IFAC to ensure that the standards developed by the independent standard-setting boards

in the areas of auditing and assurance, ethics for professional accountants, accounting education, and IFAC's Member Body Compliance Program are operated in a transparent manner that reflects the public interest.

As part of IFAC's agreement with the Monitoring Group, IFAC provides unconditional guaranteed funding for the operations of the PIOB through March 2017. The funding is denominated in Euros, and is the Euro equivalent of \$1.5 million annually, after adjustment for inflation and exchange rate changes, and reduced by funding received from other sources. IFAC accepts the currency risk associated with the guaranteed funding being denominated in Euros and understands that, on this basis, the PIOB will accept the currency risk associated with any operations or expenses of the PIOB incurred in currencies other than Euros. The guaranteed funding is paid on a quarterly basis in advance to the PIOB Foundation, whose trustees allocate the funds to the PIOB.

The 2014 budget for the PIOB approved by the Monitoring Group amounted to €1,502,850, and the PIOB received funding from sources other than IFAC of €623,141. IFAC funding of the PIOB amounted to €879,709 or \$1,162,678 (2013: \$1,007,161).

3. External Funding

IFAC receives funding from external sources in the form of grants, voluntary contributions, and reimbursements to support the activities of the following boards and committees:

| | <u>2014</u> | <u>2013</u> |
|--|------------------|------------------|
| International Public Sector Accounting Standards Board | \$636,507 | \$604,008 |
| Professional Accountancy Organization Development / DFID | 62,950 | 112,500 |
| Public Policy and Regulation Committee | - | 62,000 |
| Small and Medium Practices Committee | - | 33,000 |
| Total external funding | \$699,457 | \$811,508 |

The IPSASB received external funding from the Canadian government, New Zealand government, Asian Development Bank, World Bank, and CPA Canada.

In 2014, the Professional Accountancy Organization Development Committee received external funding for the Memorandum of Understanding to Strengthen Accountancy and Improve Collaboration (MOSAIC). In 2013, the Professional Accountancy Organization Development Committee received external funding for the Conference on Accounting and Accountability for Regional Economic Growth in Latin America and the Caribbean (CReCER).

In addition, in 2014, IFAC entered into an Accountable Grant Agreement (the Agreement) with the UK Department for International Development (DFID), to develop the accountancy profession in emerging economies. Under the Agreement, DFID will provide £4,935,000 in funding to IFAC over seven years. The funding will be used to strengthen public accountancy organizations (PAOs) in at least 10 DFID focal countries. IFAC will facilitate, coordinate, and supervise capacity building programs and technical support, including peer-to-peer support by more established PAOs, including those in the UK.

The grant period will range from July 1, 2014 through June 30, 2021. DFID will provide funding quarterly in advance based on IFAC's projected expenditure requirement for the period covered by the advance. IFAC

recognized revenue from the DFID grant of \$32,950 in 2014 (2013: \$Nil), relating primarily to the planning and design of the program.

In 2013, the Public Policy and Regulation Committee received external funding for the symposium ASEAN Capital Markets—the Importance of a Strong Financial Reporting Environment. In addition, during 2013, the Small and Medium Practices Committee received external funding for the IFAC Small and Medium Practices Forum.

As at December 31, 2014, amounts receivable from external funding sources totaled \$334,280 (2013: \$204,556).

4. Employee Costs

Employee costs include compensation and related payroll taxes as well as other employee related expenses as follows:

| | <u>2014</u> | <u>2013</u> |
|-------------------------------|---------------------|---------------------|
| Compensation costs | \$13,400,523 | \$13,131,293 |
| Payroll taxes and benefits | 1,873,677 | 1,708,752 |
| Retirement benefits (Note 10) | 827,822 | 861,423 |
| Temporary help | 330,342 | 132,658 |
| Other | 213,667 | 207,682 |
| Total Employee Costs | \$16,646,031 | \$16,041,808 |

Included in compensation are the following employee entitlements:

| | <u>2014</u> | <u>2013</u> |
|------------------------------------|--------------------|--------------------|
| Performance based remuneration | \$1,514,076 | \$1,510,501 |
| Accrued paid time off | 571,100 | 529,213 |
| Total employee entitlements | \$2,085,176 | \$2,039,714 |

5. Receivables from IFAC Members

| | <u>2014</u> | <u>2013</u> |
|---|----------------|-----------------|
| Membership dues receivable | \$83,823 | \$75,000 |
| Provision for uncollectible dues/assessment | (81,000) | (61,500) |
| Net dues/assessment receivable | \$2,823 | \$13,500 |

In 2014, adjustments and discounts to membership dues amounted to \$47,500 (2013: \$93,000).

6. Property and Equipment

| | Office Equipment | | Furniture & Fittings | | Leasehold Alterations | | Total | |
|----------------------------|------------------|-----------|----------------------|-----------|-----------------------|-------------|-------------|-------------|
| | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 |
| Opening net carrying value | \$260,997 | \$195,270 | \$470,412 | \$563,079 | \$2,320,281 | \$2,489,844 | \$3,051,690 | \$3,248,193 |
| Additions | 228,331 | 204,706 | - | 6,586 | 9,584 | 33,544 | 237,915 | 244,836 |
| Disposals | (1,751) | (2,260) | - | - | - | - | (1,751) | (2,260) |
| Depreciation | (179,748) | (136,719) | (99,410) | (99,253) | (204,214) | (203,107) | (483,372) | (439,079) |
| Closing net carrying value | \$307,829 | \$260,997 | \$371,002 | \$470,412 | \$2,125,651 | \$2,320,281 | \$2,804,482 | \$3,051,690 |

| | Office Equipment | | Furniture & Fittings | | Leasehold Alterations | | Total | |
|--------------------------|------------------|-----------|----------------------|-----------|-----------------------|-------------|-------------|-------------|
| | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 |
| Cost | \$793,446 | \$568,709 | \$669,956 | \$669,956 | \$2,722,771 | \$2,713,187 | \$4,186,173 | \$3,951,852 |
| Accumulated depreciation | (485,617) | (307,712) | (298,954) | (199,544) | (597,120) | (392,906) | (1,381,691) | (900,162) |
| Net carrying value | \$307,829 | \$260,997 | \$371,002 | \$470,412 | \$2,125,651 | \$2,320,281 | \$2,804,482 | \$3,051,690 |

7. Intangible Assets

| | Software Licenses & Development | |
|-----------------------------------|---------------------------------|-----------------|
| | 2014 | 2013 |
| Opening net carrying value | \$63,924 | \$123,884 |
| Additions | 101,985 | 5,799 |
| Amortization | (56,567) | (65,759) |
| Closing net carrying value | \$109,342 | \$63,924 |
| Cost | \$399,023 | \$297,038 |
| Accumulated amortization | (289,681) | (233,114) |
| Net carrying value | \$109,342 | \$63,924 |

Software licenses and development include the license to operate the database software program that supports IFAC's Member Body Compliance Program, an association database, and the IFAC website (www.ifac.org).

8. Revenue Received in Advance

Revenue received in advance at December 31, 2014 of \$32,997 (2013: \$122,750) represents membership dues received in advance of \$10,497 (2013: \$42,750), and membership application fees of \$22,500 (2013: \$80,000).

9. Operating Lease Obligations

IFAC leases office space in New York and Toronto under long-term non-cancelable operating lease agreements, expiring through October 2027. The lease arrangements have varying terms, which may include increases in future minimum annual rent payments based on inflation or other criteria as defined in the agreements. In addition, IFAC leases certain office equipment under contractual arrangements.

Future minimum lease obligations on non-cancelable operating leases are payable as follows:

| | <u>2014</u> | <u>2013</u> |
|---|----------------------------|----------------------------|
| Not later than one year | \$1,160,577 | \$1,165,566 |
| Later than one year and not later than five years | 5,981,480 | 5,914,029 |
| Later than five years | 9,061,206 | 10,296,825 |
| Total operating lease obligations | <u>\$16,203,263</u> | <u>\$17,376,420</u> |

Operating lease payments recognized as expense for the year ended December 31, 2014 totaled \$1,131,331 (2013: \$1,295,522).

The office space located at 545 Fifth Avenue, New York, New York was vacated effective February 28, 2012. The underlying lease arrangements expired on July 31, 2013. During 2013, IFAC sub-leased the office space to two sub-tenants under short-term non-cancellable sub-leases that were co-terminus with the leases that IFAC held over the space. The sub-leases were market-rate leases, taking into account their short-term nature, and the location and condition of the space. During 2013, IFAC received rental income of \$192,342 in respect of the sub-leases. All amounts receivable and payable under the lease of 545 Fifth Avenue were received and paid, and the property returned to the landlord on July 31, 2013.

The security deposit for office space in New York is in the form of a letter of credit in the amount of \$514,841 (2013: \$514,841), which is collateralized by a certificate of deposit. The security deposit for the office at 277 Wellington St West, Toronto is in the form of cash of \$8,645 (2013: \$8,645). The security deposits are included in advances and deposits in the statement of financial position.

10. Retirement Benefit Plans

Defined contribution plan

IFAC operates a defined contribution plan for all employees based in the United States. IFAC makes a discretionary contribution to the defined contribution plan of 6% of each employee's base salary, up to a maximum base salary amount. This contribution is subject to a vesting schedule, with benefits fully vesting after five years of service. Employees may also elect to contribute an additional amount from their salary up to the maximum prescribed under the United States Internal Revenue Code. These contributions attract a discretionary 35% employer match, and both the employee and employer contributions vest immediately.

The Plan is administered by Fidelity Management Trust Company. Matching contributions recognized as an expense totaled \$637,658 (2013: \$560,707).

In the case of full-time employees based in Canada, IFAC contributes an amount equal to 7% of their annual base salary or the maximum annual amount established under relevant Canadian legislation, whichever is less, to a registered Retirement Savings Plan in the name of each individual employee. For 2014, the contributions recognized as an expense totaled \$73,056 (2013: \$87,768).

These expenses are included in employee costs in the statement of financial performance (see Note 4).

Defined benefit plan

IFAC froze participation in the defined benefit plan of the AICPA effective January 31, 2013. This means that employees hired after that date will not participate in the plan. Current participants' benefits were frozen as of January 31, 2013. However, staff that are currently participating, but who have not vested, will continue to accrue service for vesting purposes only. IFAC makes periodic contributions to the Plan as determined by an actuary. Pension benefits earned are generally based on years of service and compensation during active employment.

The following presents Plan information for the twelve-month periods ending December 31, 2014 and 2013.

Change in the present value of the defined benefit obligation:

For the twelve-month periods ending

| | <u>December 31, 2014</u> | <u>December 31, 2013</u> |
|---|--------------------------|--------------------------|
| Present value of defined benefit obligation | | |
| Opening balance | \$4,706,612 | \$5,241,148 |
| Interest cost | 235,973 | 224,852 |
| Current service cost | – | 38,142 |
| Benefits paid | (240,868) | (264,930) |
| Actuarial (gain) or loss on obligation | 1,602,928 | (536,522) |
| Change in plan provisions | – | 3,922 |
| Curtailement | – | – |
| Closing balance | \$6,304,645 | \$4,706,612 |

Change in the fair value of the defined benefit plan assets:

For the twelve-month periods ending

| | <u>December 31, 2014</u> | <u>December 31, 2013</u> |
|---|--------------------------|--------------------------|
| Fair value of defined benefit plan assets | | |
| Opening balance | \$3,285,986 | \$2,946,016 |
| Expected return on plan assets | 203,908 | 201,204 |
| Contributions by employer | 86,989 | 494,728 |
| Benefits paid | (240,868) | (264,930) |
| Actuarial (gain) loss on plan assets | 209,286 | (91,032) |
| Closing balance | \$3,545,301 | \$3,285,986 |

IFAC anticipates making a contribution of approximately \$86,989 to the plan during 2014. The actual rate of return for the period January 1, 2014 to December 31, 2014 was 12.9% (2013: 3.9%).

Asset recognized in the statement of financial position:

| | <u>December 31, 2014</u> | <u>December 31, 2013</u> |
|---|--------------------------|--------------------------|
| Present value of defined benefit obligation | \$6,304,645 | \$4,706,612 |
| Fair value of benefit plan assets | 3,545,301 | 3,285,986 |
| Funded status | (2,759,344) | (1,420,626) |
| Unrecognized net actuarial losses | 2,762,840 | 1,454,241 |
| Prepaid pension costs | \$3,496 | \$33,615 |

Expense recognized in the statement of financial performance:

For the twelve-month periods ending

| | <u>December 31, 2014</u> | <u>December 31, 2013</u> |
|-------------------------------------|--------------------------|--------------------------|
| Current service cost | \$ – | \$38,142 |
| Interest cost | 235,973 | 224,852 |
| Expected return on plan assets | (203,908) | (201,204) |
| Amortization of actuarial loss | 85,043 | 129,274 |
| Amortization of prior service cost | – | 3,922 |
| Settlement | – | 17,962 |
| Curtailement | – | – |
| Net periodic pension expense | \$117,108 | \$212,948 |

Categories of plan assets:

For the twelve-month periods ending

| | <u>December 31, 2014</u> | <u>December 31, 2013</u> |
|----------------------------------|--------------------------|--------------------------|
| U.S. Government obligations | \$212,718 | \$262,879 |
| Corporate bonds | 567,248 | 460,038 |
| Common stocks | 248,171 | 230,019 |
| Mutual funds | 2,198,087 | 2,037,311 |
| Foreign bonds & stocks | 141,812 | 131,440 |
| Investment in partnership | 177,265 | 164,299 |
| Fair value of plan assets | \$3,545,301 | \$3,285,986 |

IFAC does not issue debt securities or net assets/equity securities, nor does it occupy property, or use assets, owned by the plan.

Principal actuarial assumptions:

| | <u>December 31, 2014</u> | <u>December 31, 2013</u> |
|--|--------------------------|--------------------------|
| Discount rates | 4.20% | 5.15% |
| Expected rates of return on plan assets | 6.45% | 7.00% |
| Expected increase in social security wage base | N/A | N/A |
| Expected increase in compensation and benefit limits | N/A | N/A |
| Expected rates of salary increases | N/A | N/A |

The actuarial computation of the defined benefit obligation is based on interest rates that reflect the time value of money, as well as projected salary/wage and pension increases, and staff turnover trends. For purposes of determining the time value of money, the rate on high-quality United States corporate bonds is used. The future stream of benefit payments that corresponds to the defined benefit obligation is first determined; then the present value of this payout stream is calculated using both the Aon Hewitt AA Above Median yield curve and the Citigroup Above Median yield curve. A single rate of interest that is equivalent to each yield curve is determined, and these two rates are averaged to determine the discount rate, with the average rounded to the nearest multiple of five basis points.

The expected return on plan assets reflects the target asset allocation, and was derived from historical asset performance and projected long-term returns.

For 2014, the mortality assumption used was the RP-2014 mortality table with white collar adjustment projected with mortality improvement scale MP-2014 on a fully generational basis. This table reflects recent research of the Retirement Plans Experience Committee ("RPEC") of the Society of Actuaries. The white collar table was chosen to best reflect the nature and geographic location of the plan participants. For 2013, the mortality assumption is the static mortality table for annuitants and non-annuitants as prescribed by the United States Internal Revenue Service regulation 1.430(h)(3)-1(e). This table is a statutory mortality table for funding valuations under the Pension Protection Act of the United States of America. It reflects future mortality improvements as required by Actuarial Standard of Practice No. 35 for measurement dates on or after June 30, 2011.

Plan trend rates:

| | <u>December</u> <u>31, 2014</u> | <u>December</u> <u>31, 2013</u> | <u>December</u> <u>31, 2012</u> | <u>December</u> <u>31, 2011</u> | <u>December</u> <u>31, 2010</u> |
|---|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|
| Present value of defined benefit obligation | \$6,304,645 | \$4,706,612 | \$5,241,148 | \$4,510,059 | \$3,411,196 |
| Fair value of plan assets | 3,545,301 | 3,285,986 | 2,946,016 | 2,340,391 | 1,912,473 |
| Deficit in plan | \$(2,759,344) | \$(1,420,626) | \$(2,295,132) | \$ (2,169,668) | \$ (1,498,723) |
| Experience adjustments arising on | | | | | |
| Plan liabilities | \$1,602,928 | \$(536,522) | \$615,686 | \$746,685 | \$275,835 |
| Plan assets | \$(209,286) | \$91,032 | 96,082 | \$346 | \$46,189 |

11. Reconciliation of Net Surplus with Net Cash Inflow from Operating Activities

| | <u>2014</u> | <u>2013</u> |
|--|---------------------------|-------------------------|
| Net surplus for the period | \$1,601,689 | \$2,404,114 |
| <i>Add/(less) non-cash items:</i> | | |
| Depreciation and amortization | 539,939 | 504,838 |
| Deferred rent | (66,819) | (67,406) |
| Loss on disposal of property and equipment | 1,751 | 2,260 |
| Bad debt expense | 69,750 | 6,558 |
| <i>Add/(less) movements in working capital:</i> | | |
| Membership dues receivable | (59,073) | (20,058) |
| Other receivables from non-exchange transactions | (129,724) | (34,379) |
| Receivable from Forum of Firms | (77,654) | (2,438,542) |
| Other receivables | (279,353) | 242,457 |
| Other current assets | (44,705) | (52,351) |
| Non-current receivables | (14,224) | 163,128 |
| Accounts payable and accrued expenses | 646,130 | (288,419) |
| Employee entitlements | 45,462 | 852,087 |
| Revenue received in advance | (89,753) | (47,500) |
| Accrued pension costs | 30,119 | (281,781) |
| Net cash inflow from operating activities | <u>\$2,173,535</u> | <u>\$945,006</u> |

12. Employee Disclosure

As at December 31, 2014, IFAC had 70 full-time employees (2013: 70 full-time employees), and two part-time employees (2013: three part-time employees). In addition to these employees, IFAC had three contracted staff member (2013: one contracted staff member), and one secondee (2013: no secondees).

13. Financial Risk Factors

IFAC is exposed to various financial risks, including market risks (such as foreign currency exchange rate risk and interest rate risk), credit risk, and liquidity risk.

Liquidity risk

Liquidity risk results from the potential inability to meet financial obligations, such as payments to suppliers or employees. IFAC manages its working capital to ensure sufficient cash resources are maintained to meet short-term liabilities. IFAC has an available line of credit with its bank (see Note 17). IFAC has no borrowings outstanding under the line of credit or any other outstanding debt.

Credit risk

In the normal course of business, IFAC incurs credit risk from trade accounts receivable and transactions with banking institutions. IFAC manages its exposure to credit risk by:

- holding bank balances and short-term liquid investments with original maturities of three months or less with high-quality credit institutions; and
- maintaining credit control procedures over accounts receivable.

As at December 31, 2014, a total of \$7,281,691 (2013: \$5,742,844) was held with JP Morgan Chase Bank; representing 62 percent (2013: 57 percent) of the total amount of cash and cash equivalents, receivables and other current assets. The amount held by JP Morgan Chase excludes a deposit of \$514,841 (2013: \$514,841) held as collateral for the security deposit in the form of letters of credit for the office in New York City. The deposit is included in advances and deposits in the accompanying statement of financial position.

IFAC does not require any other collateral or security to support financial instruments and other receivables it holds due to the low risk associated with the realization of these instruments.

The maximum exposure at December 31, 2014 is equal to the total amount of cash and cash equivalents, and receivables disclosed in the statement of financial position. Receivables considered uncollectible have been adequately provided for.

For the year ended December 31, 2014, one IFAC member accounted for 11 percent of total revenue (2013: 11 percent). There were no amounts due from this member as at December 31, 2014 (2013: \$Nil).

Currency risk

IFAC operates separate bank accounts in Australian dollars, Canadian dollars and Euros. IFAC incurs currency risk as a result of the conversion of foreign currency balances held in these bank accounts to United States dollars at the reporting date. IFAC actively monitors its foreign currency requirements and related exposures to minimize risks associated with holding currencies in these accounts. Foreign currency transactions are translated to United States currency at exchange rates at the date of the transactions.

Fair values

As at December 31, 2014 (and 2013), the carrying amounts for all financial instruments held by IFAC approximate their fair values.

Restrictions on the use of cash and cash equivalents

A certificate of deposit for \$514,841 (2013: \$514,841) collateralizes the letter of credit IFAC's landlord holds as a security deposit. There are no other restrictions on the use of cash or cash equivalents.

14. Related Parties*Council*

Ultimate governance of IFAC rests with the IFAC Council, which comprises one representative from each IFAC member. The Council meets at least once per year and is responsible for deciding constitutional and strategic matters and electing the Board. Positions on the Council are voluntary and there is no honorarium paid for any position held.

Board

The IFAC Board is comprised of members from around the globe who, as representatives of the worldwide accountancy profession, have signed a declaration to act with integrity and in the public interest. The Board is comprised of the President, Deputy President, and twenty other individuals nominated by IFAC members. Board members are elected for up to two three-year terms and are responsible for setting policy and overseeing IFAC operations, the implementation of initiatives, and the allocation of resources to and overseeing the activities of the various boards and committees. During 2014, the Board held four physical meetings (2013: four) and one webinar (2013: four). Positions on the Board are voluntary and there is no honorarium paid for any position held.

Senior management

As at December 31, 2014, senior management (key management personnel) includes the Chief Executive Officer, two Executive Directors, one Managing Director, one Senior Director, and six Directors (2013: Chief Executive Officer, three Executive Directors, and five Directors) who are responsible for operating the various activities of the organization. These positions are remunerated by the organization. The aggregate remuneration of key management personnel was \$5,071,308 (2013: \$4,533,019).

There were no loans to key management personnel or their close family members that were not available to other categories of staff. Loans comprise guarantees or deposits to secure rented residences (refer to IFAC employees below), and are repaid upon termination of employment.

IFAC representatives

IFAC reimburses the travel and other incidental expenses incurred by the IFAC President while representing IFAC. On occasion, other volunteers, including other board members, are required to represent IFAC in a variety of capacities. When this is the case, IFAC may reimburse these individuals for travel and other incidental expenses on an actual basis as per IFAC policies. The nominating organization of a Board member may receive a subsidy for travel and other incidental expenses incurred by its nominee if the organization qualifies for the IFAC Travel Support Program. These payments are not remuneration payments and occur in the normal course of business.

IFAC member organizations

The transactions between IFAC and its member organizations occur in the normal course of business. Member organizations provide annual financial contributions (dues) to IFAC as determined by the basis of assessment approved by the IFAC Council. In addition, IFAC has agreements with some of its member organizations for the reproduction or translation and reproduction of the IFAC publications.

Forum of Firms

The Forum of Firms provides an annual financial contribution (dues) to IFAC for an agreed amount and full reimbursement for Transnational Auditors Committee related expenses (see Note 15).

IFAC employees

As part of employee relocation packages included in individual employment contracts, IFAC offers to provide employees guarantees or deposits to secure rented residences. As at December 31, 2014, the balance outstanding of employee receivables relating to residential security deposits was \$79,046 (2013: \$64,822). This amount is included in advances and deposits in the accompanying statement of financial position.

15. Forum of Firms

The objective of the Forum of Firms and its relationship with IFAC are established by the Forum's Constitution. The Forum is legally registered in Geneva, Switzerland under the Swiss Civil Code.

The executive committee of the Forum of Firms is the Transnational Auditors Committee, which by way of the Constitution is also a committee of IFAC. The Transnational Auditors Committee is the operational body of the Forum and has executive authority over the activities of the Forum. The Transnational Auditors Committee is currently staffed by two IFAC employees, each of whom spends part of their time on Transnational Auditors Committee business. The members of the Transnational Auditors Committee are selected by the Forum and are approved by the IFAC Nominating Committee and the IFAC Board.

For 2014, IFAC recognized revenues from the Forum of Firms for amounts invoiced for the annually agreed contribution (dues) of \$10,391,077 (2013: \$10,015,496), and for expenses incurred by the Transnational Auditors Committee totaling \$563,747 (2013: \$496,499). These amounts are due to IFAC on a quarterly in arrears basis.

As at December 31, 2014, an amount of \$158,061 (2013: \$174,307) is receivable from the Forum of Firms for expenses incurred by the Transnational Auditors Committee activity during the reporting period and for dues of \$2,597,770 (2013: \$2,503,870).

16. Commitments and Contingencies

As at December 31, 2014, IFAC had no outstanding commitments other than those lease obligations identified in Note 9.

17. Line of Credit

As at December 31, 2014, IFAC had an available line of credit from its bank, JP Morgan Chase of \$2,250,000 (2013: \$2,250,000). The line carries an interest rate of LIBOR +2.20% (2.36% at December 31, 2014) and expires on June 5, 2016. IFAC did not access its line of credit during 2014 and 2013. Borrowings under the line of credit are collateralized by substantially all of IFAC's assets.

18. Information about Activities (Segments)

To achieve its mission, IFAC seeks to influence various economic and social outcomes through the delivery of services to external parties. IFAC delivers its services through several activity areas. Information about the activity areas is used by the IFAC Board and management as a basis for evaluating the Organization's past performance in achieving its objectives and for making decisions about the future allocation of resources. Financial information by activity areas is presented below.

Revenue

For purposes of this note, revenues directly attributable to an activity, such as external funding, sales of publications, and membership application fees, were allocated to the related activity. Membership dues were prorated based on each activity's expenses as a percentage of the total activities expenses. The prorated amount was reduced by any revenue directly attributable to the activity. The contribution from the Forum of Firms was prorated based on each activity's expenses, excluding the funding of the PIOB.

| REVENUE | Dues - Members | | Dues - FoF | | External Funding | | Other | | Total | |
|---|----------------------|----------------------|----------------------|----------------------|-------------------|-------------------|---------------------|-------------------|----------------------|----------------------|
| | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 |
| <i>Public Interest Activity</i> | \$ 7,177,488 | \$ 6,703,201 | \$ 4,270,694 | \$ 4,062,031 | \$ 636,507 | \$ 604,008 | \$ 163,480 | \$ 223,443 | \$ 12,248,169 | \$ 11,592,683 |
| IAASB | 3,207,974 | 2,914,798 | 1,714,306 | 1,595,106 | - | - | 70,475 | 119,631 | 4,992,755 | 4,629,535 |
| IAESB | 492,359 | 343,732 | 256,366 | 179,350 | - | - | 736 | - | 749,461 | 523,082 |
| IESBA | 1,812,433 | 1,612,879 | 950,212 | 851,238 | - | - | 11,335 | 16,980 | 2,773,980 | 2,481,097 |
| IPSASB | 592,031 | 788,481 | 758,142 | 852,071 | 636,507 | 604,008 | 20,934 | 14,832 | 2,007,614 | 2,259,392 |
| Compliance Program | 1,072,691 | 1,043,311 | 591,668 | 584,266 | - | - | 60,000 | 72,000 | 1,724,359 | 1,699,577 |
| <i>IFAC Activities</i> | <i>3,103,906</i> | <i>2,300,913</i> | <i>1,826,670</i> | <i>1,463,034</i> | <i>62,950</i> | <i>207,500</i> | <i>865</i> | <i>-</i> | <i>4,994,391</i> | <i>3,971,447</i> |
| Public Policy & Regulation | 526,653 | 607,289 | 306,850 | 390,771 | - | 62,000 | - | - | 833,503 | 1,060,060 |
| Global Accountancy Profession Support | 1,552,959 | 1,155,250 | 904,818 | 691,837 | - | 33,000 | 865 | - | 2,458,642 | 1,880,087 |
| Global Accountancy Profession Development | 1,024,294 | 538,374 | 615,002 | 380,426 | 62,950 | 112,500 | - | - | 1,702,246 | 1,031,300 |
| <i>Forum of Firms</i> | <i>-</i> | <i>-</i> | <i>563,747</i> | <i>496,499</i> | <i>-</i> | <i>-</i> | <i>-</i> | <i>-</i> | <i>563,747</i> | <i>496,499</i> |
| <i>IFAC Governance & Relations</i> | <i>835,720</i> | <i>530,641</i> | <i>486,925</i> | <i>308,660</i> | <i>-</i> | <i>-</i> | <i>357,190</i> | <i>-</i> | <i>1,679,835</i> | <i>839,301</i> |
| Board & Council | 688,795 | 399,429 | 401,321 | 232,337 | - | - | 357,190 | - | 1,447,306 | 631,766 |
| Stakeholder Engagement | 146,925 | 131,212 | 85,604 | 76,323 | - | - | - | - | 232,529 | 207,535 |
| <i>Indirect</i> | <i>5,835,386</i> | <i>6,122,245</i> | <i>3,806,788</i> | <i>4,181,771</i> | <i>-</i> | <i>-</i> | <i>516,168</i> | <i>716,211</i> | <i>10,158,342</i> | <i>11,020,227</i> |
| Nominations | 178,033 | 174,657 | 103,730 | 101,593 | - | - | - | - | 281,763 | 276,250 |
| Communications | 1,114,248 | 944,448 | 649,207 | 549,359 | - | - | - | - | 1,763,455 | 1,493,807 |
| Intellectual Property | 590,078 | 409,169 | 343,804 | 237,982 | - | - | - | - | 933,882 | 647,151 |
| General | 3,953,027 | 4,593,971 | 2,710,047 | 3,292,837 | - | - | 516,168 | 716,211 | 7,179,242 | 8,603,019 |
| Total revenue | \$ 16,952,500 | \$ 15,657,000 | \$ 10,954,824 | \$ 10,511,995 | \$ 699,457 | \$ 811,508 | \$ 1,037,703 | \$ 939,654 | \$ 29,644,484 | \$ 27,920,157 |

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Expenses

Expenses are recorded by activity area, except for funding of the PIOB. For purposes of this note, funding of the PIOB was prorated based on each Public Interest Activity Committee's (PIAC) expenses as a percentage of the total PIACs expenses.

| EXPENSES | Employee costs | | Travel & meeting costs | | Consultants | | Other | | Funding of PIOB | | Total | | (DEFICIT) / SURPLUS | |
|---|----------------------|----------------------|------------------------|---------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|---------------------|---------------------|
| | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 |
| <i>Public Interest Activity</i> | \$ 7,609,020 | \$ 7,246,971 | \$ 2,703,766 | \$ 2,155,526 | \$ 219,386 | \$ 70,340 | \$ 283,759 | \$ 228,694 | \$ 1,162,678 | \$ 1,007,161 | \$ 11,978,609 | \$ 10,708,692 | \$ 269,560 | \$ 883,991 |
| IAASB | 3,066,152 | 2,780,336 | 1,180,772 | 964,924 | 9,944 | 11,511 | 84,772 | 49,127 | 567,447 | 500,482 | 4,909,087 | 4,306,380 | 83,668 | 323,155 |
| IAESB | 408,284 | 280,370 | 213,019 | 146,213 | 8,512 | | 19,458 | 4,175 | 84,858 | 56,273 | 734,131 | 487,031 | 15,330 | 36,051 |
| IESBA | 1,419,691 | 1,329,039 | 799,041 | 665,834 | 88,844 | 11,645 | 98,925 | 31,205 | 314,527 | 267,086 | 2,721,028 | 2,304,809 | 52,952 | 176,288 |
| IPSASB | 1,505,968 | 1,608,379 | 295,210 | 256,967 | 51,186 | 47,184 | 67,700 | 120,427 | | - | 1,920,064 | 2,032,957 | 87,550 | 226,435 |
| Compliance Program | 1,208,925 | 1,248,847 | 215,724 | 121,588 | 60,900 | - | 12,904 | 23,760 | 195,846 | 183,320 | 1,694,299 | 1,577,515 | 30,060 | 122,062 |
| <i>IFAC Activities</i> | <i>3,553,619</i> | <i>2,610,493</i> | <i>637,069</i> | <i>691,750</i> | <i>297,350</i> | <i>171,264</i> | <i>138,173</i> | <i>104,950</i> | <i>-</i> | <i>-</i> | <i>4,626,211</i> | <i>3,578,457</i> | <i>368,180</i> | <i>392,990</i> |
| Public Policy & Regulation | 584,363 | 747,781 | 139,214 | 167,416 | 26,672 | 47,454 | 26,877 | 33,618 | - | - | 777,126 | 996,269 | 56,377 | 63,791 |
| Global Accountancy Profession Support | 2,006,615 | 1,330,607 | 247,429 | 231,558 | (6,217) | 58,572 | 43,710 | 55,847 | - | - | 2,291,537 | 1,676,584 | 167,105 | 203,503 |
| Global Accountancy Profession Development | 962,641 | 532,105 | 250,426 | 292,776 | 276,895 | 65,238 | 67,586 | 15,485 | - | - | 1,557,548 | 905,604 | 144,698 | 125,696 |
| <i>Forum of Firms</i> | <i>446,233</i> | <i>380,386</i> | <i>110,991</i> | <i>94,866</i> | <i>60</i> | <i>-</i> | <i>6,463</i> | <i>21,247</i> | <i>-</i> | <i>-</i> | <i>563,747</i> | <i>496,499</i> | <i>-</i> | <i>-</i> |
| <i>IFAC Governance & Relations</i> | <i>431,164</i> | <i>375,356</i> | <i>523,151</i> | <i>302,642</i> | <i>150,317</i> | <i>1,761</i> | <i>128,551</i> | <i>56,874</i> | <i>-</i> | <i>-</i> | <i>1,233,183</i> | <i>736,633</i> | <i>446,652</i> | <i>102,668</i> |
| Board & Council | 253,148 | 216,412 | 507,332 | 285,136 | 150,242 | 1,761 | 105,660 | 51,018 | - | - | 1,016,382 | 554,327 | 430,924 | 77,439 |
| Stakeholder Engagement | 178,016 | 158,944 | 15,819 | 17,506 | 75 | - | 22,891 | 5,856 | - | - | 216,801 | 182,306 | 15,728 | 25,229 |
| <i>Indirect</i> | <i>4,605,995</i> | <i>5,428,602</i> | <i>459,378</i> | <i>494,437</i> | <i>15,537</i> | <i>30,244</i> | <i>4,560,135</i> | <i>4,042,479</i> | <i>-</i> | <i>-</i> | <i>9,641,045</i> | <i>9,995,762</i> | <i>517,297</i> | <i>1,024,465</i> |
| Nomination Process | 195,349 | 209,077 | 57,314 | 29,374 | 701 | - | 9,341 | 4,918 | - | - | 262,705 | 243,369 | 19,058 | 32,881 |
| Communications | 978,839 | 881,937 | 19,708 | 15,310 | - | - | 645,631 | 413,081 | - | - | 1,644,178 | 1,310,328 | 119,277 | 183,479 |
| Intellectual Property | 498,550 | 502,763 | 26,745 | 29,776 | 13,687 | 4,200 | 331,733 | 33,828 | - | - | 870,715 | 570,567 | 63,167 | 76,584 |
| General | 2,933,257 | 3,834,825 | 355,611 | 419,977 | 1,149 | 26,044 | 3,573,430 | 3,590,652 | - | - | 6,863,447 | 7,871,498 | 315,795 | 731,521 |
| Total expenses | \$ 16,646,031 | \$ 16,041,808 | \$ 4,434,355 | \$ 3,739,221 | \$ 682,650 | \$ 273,609 | \$ 5,117,081 | \$ 4,454,244 | \$ 1,162,678 | \$ 1,007,161 | \$ 28,042,795 | \$ 25,516,043 | \$ 1,601,689 | \$ 2,404,114 |

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Other Information

For purposes of this note, assets and liabilities directly attributable to an activity were allocated to the related activity. The Forum of Firms receivable was allocated to an activity in the same proportion as the Forum of Firms revenue. All other assets and liabilities are presented as unallocated assets and liabilities.

| OTHER INFORMATION | Current assets | | Non-current assets | | Total assets | | Current liabilities | | Non-current liabilities | | Total liabilities | |
|---|----------------------|---------------------|---------------------|---------------------|----------------------|----------------------|---------------------|---------------------|-------------------------|---------------------|---------------------|---------------------|
| | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 |
| <i>Public Interest Activity</i> | \$ 1,433,931 | \$ 1,292,807 | \$ 55,280 | \$ 46,755 | \$ 1,489,211 | \$ 1,339,562 | \$ 1,269,120 | \$ 1,218,528 | \$ - | \$ - | \$ 1,269,120 | \$ 1,218,528 |
| IAASB | 498,749 | 447,864 | 23,130 | 23,130 | 521,879 | 470,994 | 417,760 | 541,042 | - | - | 417,760 | 541,042 |
| IAESB | 66,003 | 46,629 | - | - | 66,003 | 46,629 | 65,456 | 60,525 | - | - | 65,456 | 60,525 |
| IESBA | 315,653 | 241,489 | 16,271 | 3,646 | 331,924 | 245,135 | 296,999 | 251,467 | - | - | 296,999 | 251,467 |
| IPSASB | 404,660 | 395,828 | 2,534 | 2,534 | 407,194 | 398,362 | 320,488 | 233,382 | - | - | 320,488 | 233,382 |
| Compliance Program | 148,866 | 160,997 | 13,345 | 17,445 | 162,211 | 178,442 | 168,417 | 132,112 | - | - | 168,417 | 132,112 |
| <i>IFAC Activities</i> | 669,682 | 414,641 | 13,350 | 10,850 | 683,032 | 425,491 | 577,575 | 416,372 | - | - | 577,575 | 416,372 |
| Public Policy & Regulation | 84,765 | 108,951 | - | - | 84,765 | 108,951 | 118,878 | 171,068 | - | - | 118,878 | 171,068 |
| Global Accountancy Profession Support | 375,299 | 208,168 | 10,850 | 2,900 | 386,149 | 211,068 | 241,753 | 176,579 | - | - | 241,753 | 176,579 |
| Global Accountancy Profession Development | 209,618 | 97,522 | 2,500 | 7,950 | 212,118 | 105,472 | 216,944 | 68,725 | - | - | 216,944 | 68,725 |
| <i>Forum of Firms</i> | 141,818 | 125,420 | 2,300 | 2,300 | 144,118 | 127,720 | 60,227 | 73,725 | - | - | 60,227 | 73,725 |
| <i>IFAC Governance & Relations</i> | 350,417 | 80,763 | - | - | 350,417 | 80,763 | 90,165 | 95,280 | - | - | 90,165 | 95,280 |
| Board & Council | 324,632 | 61,318 | - | - | 324,632 | 61,318 | 47,927 | 56,285 | - | - | 47,927 | 56,285 |
| Stakeholder Engagement | 25,785 | 19,445 | - | - | 25,785 | 19,445 | 42,238 | 38,995 | - | - | 42,238 | 38,995 |
| <i>Indirect</i> | 9,285,443 | 7,977,821 | 3,448,923 | 3,677,633 | 12,734,366 | 11,655,454 | 1,300,704 | 1,256,602 | 2,394,533 | 2,461,352 | 3,695,237 | 3,717,954 |
| Nomination Process | 30,284 | 25,883 | - | - | 30,284 | 25,883 | 34,368 | 361 | - | - | 34,368 | 361 |
| Communications | 166,552 | 140,262 | - | - | 166,552 | 140,262 | 217,994 | 88,217 | - | - | 217,994 | 88,217 |
| Intellectual Property | 135,019 | 78,929 | 994 | 994 | 136,013 | 79,923 | 98,957 | 89,387 | - | - | 98,957 | 89,387 |
| General | 8,953,588 | 7,732,746 | 3,447,929 | 3,676,639 | 12,401,517 | 11,409,385 | 949,385 | 1,078,637 | 2,394,533 | 2,461,352 | 3,343,918 | 3,539,989 |
| Total | \$ 11,881,291 | \$ 9,891,452 | \$ 3,519,853 | \$ 3,737,538 | \$ 15,401,144 | \$ 13,628,990 | \$ 3,297,791 | \$ 3,060,507 | \$ 2,394,533 | \$ 2,461,352 | \$ 5,692,324 | \$ 5,521,859 |



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INDEPENDENT AUDITOR'S REPORT

To the Board of the International Federation of Accountants

REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of the International Federation of Accountants ("IFAC"), which comprise the statements of financial position as at December 31, 2014 and 2013, and the statements of financial performance, changes in net assets/equity and cash flows for the years then ended, and a statement of accounting policies and other explanatory notes. As described in the statement of accounting policies, the accompanying financial statements have been prepared in accordance with International Public Sector Accounting Standards.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with International Standards on Auditing and Auditing Standards Generally Accepted in the United States of America. Those standards require that we comply with ethical requirements and plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a reasonable basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of IFAC as of December 31, 2014 and 2013, and of its financial performance, changes in its net assets/equity, and its cash flows for the years then ended in accordance with International Public Sector Accounting Standards.

Citrin Cooperman & Company, LLP
CERTIFIED PUBLIC ACCOUNTANTS

New York, New York
March 5, 2015

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