


[Home](#) > [Journal](#) > [Social Sciences & Humanities](#) > [CE](#)
[Indexing](#) | [View Papers](#) | [Aims & Scope](#) | [Editorial Board](#) | [Guideline](#) | [Article Processing Charges](#)
[CE](#) > [Vol.3 No.8B, December 2012](#)


Principal' s Strategies for Leading ICT I ntegration: the Ma-laysian Perspective

PDF (Size: 112KB) PP. 111-115 DOI: 10.4236/ce.2012.38B023

Author(s)

Sathiamoorthy Kannan, Sailesh Sharma, Zuraidah Abdullah

ABSTRACT

This study is the first of its kind in the nation to examine the strategies used by principals in leading the ICT integration among their teachers. It also attempted to study the extent to which these strategies are being used, the top ten practices in each of these strategies, and whether there exist demographic differences in the use of the strategies. A survey method, using the Principal Leading ICT Integration Questionnaire (PLICTQ), was employed to capture all the relevant information. A sample of 106 principals from two neighbouring states in Malaysia participated in this study. The findings indicate that principals use all the three strategies (modeling, promoting and creating opportunities) but at varying degrees of strengths. The modeling is found to be the strategy with the highest degree of strength followed by creating opportunities, and finally promoting strategy. As for the demographic variables, the findings indicate significant differences for the academic qualifications (first degree and post graduate) and the training (yes and no). However, gender differences were not significant in the analysis. This study suggests that the higher the academic qualification, the better the principals in understanding and showing good technology leadership. Those who said that they had some training indicated a higher mean in all three strategies. One important suggestion that can be drawn from here is that if these principals are provided with the appropriate professional development in technology leadership, then they can really excel to even higher levels in exhibiting ICT leadership for their teachers.

KEYWORDS

Principals' Strategies, ICT Integration, Leading, Modeling, Creating Opportunity, Promoting

Cite this paper

Kannan, S. , Sharma, S. & Abdullah, Z. (2012). Principal' s Strategies for Leading ICT Integration: the Malaysian Perspective. *Creative Education*, 3, 111-115. doi: 10.4236/ce.2012.38B023.

References

- [1] Banoglu, K. (2011). School principals' technology leadership competency and technology coordinatorship. *Educational Sciences: Theory & Practice*, 11 (1), 208-213.
- [2] Brockmeier, L.L., Sermon, J.M., & Hope, W.C. (2005). Principal' s relationship with computer technology. *NASSP Bulletin*, 89 (643), 45-63.
- [3] Carlson, S. and C.T. Gadio. (2002). Teacher professional development in the use of technology. In W.D. Haddad and A. Draxler (Eds), *Technologies for education: Potentials, parameters, and prospects*. Paris and Washington, DC: UNESCO and the Academy for Educational Development. Retrieved 10 August 2011 from http://portal.unesco.org/ci/en/ev.php-URL_ID=22984&URL_DO=DO_PRINT-PAGE&URL_SECTION=201.html
- [4] Creighton, T. (2003). *The Principal as Technology Leader*. Thousand Oaks, CA: Sage Publications.
- [5] Hope, W.C., & Stakenas, R.G. (1999). Leading the technology revolution: A new challenge to principals. In F.Kochan (Ed.), *Southern Regional Conference of Educational Leadership 1999 Yearbook: Leadership for the 21st century* (pp. 25-31). Auburn, AL: University of Auburn, Pierce Institute.

- [Open Special Issues](#)
- [Published Special Issues](#)
- [Special Issues Guideline](#)

[CE Subscription](#)
[Most popular papers in CE](#)
[About CE News](#)
[Frequently Asked Questions](#)
[Recommend to Peers](#)
[Recommend to Library](#)
[Contact Us](#)

Downloads:	166,688
Visits:	373,593

Sponsors >>

[The Conference on Information Technology in Education \(CITE 2012\)](#)

- [6] International Society for Technology in Education (ISTE). (2002). National educational technology standards for administrators. Retrieved May 20, 2011 from <http://cets.iste.org/tssa/pdf/tssa.pdf>.
- [7] Kamala, S. (2008). Principal as a Technology Leader in a secondary school in Labu District, Negeri Sembilan. Unpublished Masters in Principalship Project, University of Malaya.
- [8] Kozloski, C. K. (2006). Principal Leadership For Technology Integration: A Study Of Principal Technology Leadership. PhD Thesis, Drexel University.
- [9] MacNeil, A. J. & Delafield, D. P. (1998). Principal leadership for successful school technology implementation. *Technology and Teacher Education Annual*, 296-300.
- [10] Nordin, & Norazah (2010). A Quantitative Analysis of Malaysian Secondary School Technology Leadership, *Management Science and Engineering*, April 1, 2010.
- [11] Office of Educational Technology (2010, pp. 10– 12), Transform-ing American Education: Learning Powered by Technology: National Education Technology Plan 2010, Executive Summary, <http://www.ed.gov/technology/netp-2010>. Retrieved on 3 September 2012
- [12] Ritchie, D. (1996). The administrative role in the integration of technology. *NASSP Bulletin*, 80(582), 42-52.
- [13] Rossafri Mohamad, and Balakrishnan Munindy. (2007). Translating technology leadership to create excellent instructional leadership. *Educational Leadership and Management Journal*, 17(2), 91-103.
- [14] Sathiamoorthy, K. (2002). A study of managing ability to integrate computer into teaching-learning among smart school teachers. *Educational Leadership and Management Journal*, 12(2), 126-151.
- [15] Sathiamoorthy. K., Leong, M. W. & M. Jamil Saleh (2011). Principal Technology Leadership and Teachers' ICT Applications in two different school settings in Malaysia, Paper submitted for presentation at the International Conference On "Application of ICT in economy and education " (icaictee 2011), December 2 – 3, 2011, UNWE, Sofia, Bulgaria
- [16] Schiller, J. (2000). Implementation of computing in schools by primary principals: A longitudinal perspective. Paper presented at Australian Association for Research in Education (AARA), Sydney, Australia. Retrieved on May 20, 2011 from <http://www.aare.edu.au/index.htm>.
- [17] Stegall, P. (1998). The principal—key to technology implementation. Paper presented at the annual meeting of the National Catholic Education Association, Los Angeles, CA.
- [18] Traci, R. & Chan, C. T. (2007). Technology Leadership: Aspiring Administrators' Perception. *Journal for The Integration of Technology In Education*, 6(3), 123-139.
- [19] UNESCO Bangkok. (2004). Integrating ICTs into education: Lessons learned. Retrieved from <http://www.unescobkk.org/index.php?id=1793>
- [20] UNESCO Bangkok. (2005). Regional guideline on teacher development for pedagogy-technology integration. Retrieved from http://www.unescobkk.org/fileadmin/user_upload/ict/e-books/Draft_Regional_Guidelines/Regional_guidelines.pdf
- [21] Wilmore, D. & Betz, M. (2000). Information technology and schools: The principal's role. *Educational Technology & Society*, 3(4). Retrieved May 29, 2011 from http://ifets.ieee.org/periodical/vol_4_2000/V_4_2000.html
- [22] Yee, D.L. (2000). Images of school principals' information and communications technology leadership. *Journal of Information Technology for Teacher education*, 9(3), 287-302.