

By Year

NOBEL PRIZES \_ ALFRED NOBEL \_ PRIZE AWARDERS \_ NOMINATION \_ PRIZE ANNOUNCEMENTS \_ AWARD CEREMONIES \_ EDUCATIONAL GAMES

Economics

Nobel Prize in Physics Nobel Prize in Chemistry Nobel Prize in Medicine Nobel Prize in Literature Nobel Peace Prize

**All Economics** 

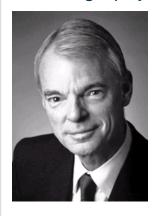
Laureates



# A. Michael Spence

The Sveriges Riksbank Prize in Economic Sciences in Memory of Alfred Nobel 2001

# Autobiography



#### Getting started

I was born during the second World War in Montclair New Jersey. This was more or less an accident (the location that is). My father was based in Ottawa as a member of the War Time Prices and Trades Board, the Canadian version of wartime price controls. That work entailed frequent trips to Washington to coordinate with their American counterparts. New Jersey is more or less half way between the two capitals and my mother was visiting friends. So although I grew up in Canada during and after the war until leaving for college in the United States, I managed to also be an American by birth.

My father once said about being a parent that it is the only thing you do that requires a very long period of learning and at about the time that you are becoming competent, you

don't need the skills anymore. Notwithstanding this modest assessment of their parenting skills, they were wonderful parents. My father was the son of the registrar of the University of Manitoba. He was an intellectual by instinct (he had a PhD from Northwestern University in Commerce and Finance) and in another time, might very well have chosen a career in academic life. I learned from him to love precision in thought, the power of abstraction and the use of symbols to capture structures and relationships. He was also a very good athlete and we spent a lot of time playing basketball, football, hockey, just about anything.

My mother was the only child of my grandparents, who lived in Minnesota at the time of her birth and later moved to Winnipeg. My grandfather was an engineer with the Canadian Pacific Railway. [For the younger generation, an engineer in those days was the person who drove the train.] My mother was strong-willed, demanding and very supportive all at the same time. I think I inherited from her a kind of tenacity (sometimes referred to as stubbornness) that served me well. It partially filled gaps when sheer intellectual horsepower (of which others had much more than I) proved insufficient.

The overall effect of my parents upbringing was to provide a great sense of security, being surrounded by love and affection, a great (perhaps too great) sense of selfconfidence (there really weren't any challenges that were deemed beyond reach for any reason), and an equally great sense of intellectual adventure, a world populated by opportunities and challenges rather than obstacles and roadblocks. I don't have the professional expertise to know whether and how important these general frames of reference that one's parents impart, are. An amateur's guess based on my own experience is that they are important and I believe the sense of freedom and the confidence to try to use it were among our parents' greatest gifts to us.

I have included a time line that places events in my life and in my family's life generally in the right place and the right order. I hope that this has the advantage from the reader's point of view, that it is fairly easy to skim without using up much time, and also easy just to skip.

# Education

Next to my family, it seems clear to me that the educational institutions and the teachers from whom I had the privilege of learning, were especially important. They were (i) excellent and (ii) a liberating force. In looking back, what is surprising is how uniformly true this was. My middle and high school in Canada, UTS, attached to the College of Education at the University of Toronto, was for my American friends, not dissimilar to the Lab School at the University of Chicago. It was then and it still is excellent in two respects. The teaching achieved a very high average quality and topped out in the superlative range, and the students were without question in the same league. This combination that I have now seen (and even presided over in academic administration) several times strikes me as particularly potent.



The Sveriges Riksbank Prize in Economic Sciences in Memory of

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### A. Michael Spence

#### Autobiography

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# Joseph E. Stiglitz

Autobiography Prize Lecture Interview Diploma Photo Gallery Prize Presentation Other Resources



I would also add that all of the schools and universities I attended seemed to me to be excellent at the time and in measurable ways they are even better now. This is really very encouraging. The combination of a workable basic formula and the capacity to improve over time is what one hopes for in any aspect of society: business, government, the non-profit sector. Thus the pattern of excellence was repeated at Princeton, Oxford and Harvard. There are probably many reasons for the high standards and the continuous improvement. One is the healthy synergy between teaching and research - the excitement of the research is transmitted to the learning process, and the energy and curiosity of the students produces new ideas in research. A second is competition. All of these institutions have very successful competitors who, with the help of vigilant alumnae and alumni, keep them constantly on their toes.

#### Teachers, colleagues and students

Education is in the end about individual interactions and about learning. As someone who aspired to become a teacher and a scholar, it is hard for me now to imagine a better group of teachers and mentors and colleagues than those with whom I worked and learned.

The research side of academic life is often viewed from the outside as a solo and at times lonely activity. In fact it is quite the opposite, a communal activity in significant part where interaction and interchange generate ideas and critiques of them. The research for which we were recognized this year was part of an exciting time in which many helped build the applied microeconomic foundations of several applied fields. I personally owe a great debt to my colleagues and former students who were part of that effort. While it is not possible to acknowledge all those debts, there are many whose help was both generous and invaluable. Jim Rosse and Bruce Owen at Stanford in the 1970's helped me make the link between theory and industrial organization. Many of the problems that I had the opportunity to work on were the result of teaching and working side by side with them.

My thesis advisors are very different and very gifted. Kenneth Arrow taught me (and many others) mathematical economics and general equilibrium theory. When I took his course in general equilibrium theory, the take-home exam that I produced was lost. After a frightening phone call and a successful search for a copy, I rushed it in and waited while Ken read it, which he did (all twelve pages) at a rate of about 2 seconds a page. Now I have to say that there was a lot of mathematics on those pages. I just assumed that he wasn't really reading it, until he finished and then started asking me some detailed questions about the assumptions and analysis on page five. Describing Ken Arrow's contributions to economics in the second half of the 20th century would come quite close to just describing the evolution of economics during that period.

Tom Schelling, as all who studied with him knew, had an extraordinarily original mind. Unique in our experience was his capacity to analyze using carefully constructed analogies, with just the right number of similarities and differences. Many of my younger colleagues were motivated in the best possible way by normative and policy questions. I think I tended more to being just fascinated by how markets and mechanisms like them worked. A great deal of that interest and motivation came from hours spent with Tom Schelling. It could be tipping points, focal points, sorting out congestion on a beach with surfers and swimmers, deterrence. Schelling's curiosity seemed endless and his capacity to shed light remarkable.

Richard Zeckhauser saved me from exiting from academia prematurely, after perhaps too many years in classes and libraries. He started me teaching and tolerated with grace the first few embarrassing outings. I wrote my first paper with him on insurance markets, moral hazard and adverse selection. Richard's lightning quick mind was and is matched by the tremendous breadth of his interests and his intuitive grasp of complex phenomena. More than once I had the experience of having him tell me the answer to some complex market problem, my not completely understanding the answer, going away for a couple of weeks to try to capture it in a model, and deciding after that effort that he was right in the first place.

It is not uncommon for graduate students to be encouraged to pick something relatively safe or at least manageable as a thesis topic. Honestly, it is not bad advice. But I have to say that I never received advice like that, or if I did, I didn't hear it. In addition to their time and insight, I owe to my advisors their encouragement and support for grappling with the informational structure of markets, however risky that might have been.

I should like to acknowledge and thank Gilbert Harmon, Richard Ludwig and Robert Kuenne at Princeton University. They are largely responsible for my interest in philosophy and economics and for the interest I developed in trying scholarship and teaching as a career.

At UTS, Don Fawcett taught several generations of us about hard work, competing, winning and losing gracefully, and about the importance of trying to do something that makes a difference.

As one can tell from a glance at the autobiographical timeline, I have had two careers (first as teacher and scholar and then in academic administration) and with luck I am embarking on a third, though the last will in part be a return to the first. My colleagues and friends, Edward Lazear and Mark Wolfson have shared the excitement and the challenges

in all three, and enriched the whole experience in ways that are hard to describe accurately.

As an administrator, I had the privilege of working with two associate deans, Phyllis Keller at Harvard and Paul Johnson at Stanford. These two served with and trained several deans, and had a lot to do with the sustained excellence in their respective faculties and schools.

Derek Bok, the President of Harvard for over 20 years, gave me the chance to be a dean and then used his legendary skills as a leader and educator to help me become competent at my job. Whether he succeeded in this is for others to judge, but with his patience and wisdom, he taught me much that I value greatly.

#### Our family

It has always struck me as ironic and wonderful that the most important parts of life, one's family, the unconditional love for one's spouse and children and the joy of seeing children learn and grow to wonderful human beings, are exactly those things that one shares with all the rest of humanity. Monica and I have had a wonderful ten years together. Our children (Monica's step children) Graham, Catherine and Marya have thrived with the continued support of their mother, Ann Bennett Spence. We all hope that as they enter adulthood, that the world that they will live and work in has as much freedom and opportunity as the one we enjoyed.

#### The Nobel Prize

1963

It is a wonderful and unexpected honor to receive the Bank of Sweden Prize in Economic Sciences in Memory of Alfred Nobel. Receiving this prize with Joseph Stiglitz and George Akerlof, whose work I have learned from and admired makes it even more gratifying. It was also very nice to see that Michael Rothschild's important contributions were recognized during Nobel week in December. And perhaps most importantly, it is a source of great satisfaction that the work on the informational structure of markets seems to have taken hold in microeconomics and that it has had some influence in other disciplines. The three of us, and many others, contributed to the development of this sub-field and all share in the recognition that goes with this extraordinary prize.

| Micha | ael Spence brief autobiography  |   |
|-------|---|---|
| Year  |   |   |
| 1943  | Born Montclair New Jersey   |   |
| 1944  | Brother Randy born in Ottawa  |   |
| 1945  | ,   |   |
| 1946  | Family moved to Winnipeg  |   |
| 1947  |   |   |
| 1948  |   |   |
| 1949  |   |   |
| 1950  | Moved to farm outside of Toronto - attended school in two room school house   |   |
| 1951  |   |   |
| 1952  | Moved to Toronto - attended John in Ross Robertson elementary school  | Flunked first test in grammar grade 4   |
| 1953  | Brother Allan born  |   |
| 1954  |   | Built houses on our island in Georgian Bay<br>(north of Toronto) in summers with Father<br>and brothers                                     |
| 1955  | Attended University of Toronto<br>Schools (part of U of Toronto) in<br>grade 7  |   |
| 1956  |   | Played Pee Wee hockey for Ted's Pal's - 96<br>games - school suffered - chose school over<br>hockey - never looked back                     |
| 1957  |   |   |
| 1958  |   |   |
| 1960  |   |   |
| 1961  |   | Went to Europe for the first time - later took young people to Europe in the summers  |
| 1962  | School Captain in last year in High<br>School - Graduated from High<br>School (UTS): went to Princeton<br>University as a freshman - liberal<br>arts not prevalent in Canada at the<br>time | Met Cook family - roomate Steve, father<br>Peter (portrait painter and freshman hockey<br>coach) and mother Joan - became family<br>friends |

Randy comes to Princeton - family dog David (a female springer spaniel - don't ask) dies

| 1966 Graduated from Princeton 1967 Majored in Mathematics at Oxford 1968 Graduated in Mathematics at Oxford 1969 Schaduated from Oxford - entered with encouragement from princeton is supported to the program in Lorinomics at its barrior in Lorinomic Indiana Marking Mathematics in Lorinomics at its barrior in Lorinomics at its barrior in Lorinomics at its barrior in Lorinomic Indiana Mathematics in Lorinomics Indiana Mathematics in Lorinomics Indiana Mathematics Indiana Mathemati | 1 | 964 |   | Played ice hockey for Princeton for 4 years  |  |
|--|---|-----|---|--|--|
| Majored in philosophy - met Ann Sennett In bis year - received Canada Photes Scholarship - went to Magdislen Collège Oxford - decided to try an academic career with encouragement from parents in Country of Turnerio focusing on Economic Pholy programs in Focusions of the Pholy Development in the fail - supported by Danforth Fellowship  1969  1969  1969  Reporteur in Faculty Seminar in Kennedy School - Included my thools advisors. Thomas Scholling, Richard Schools - Included my thools advisors in Thomas Scholling, Richard Schools and Schools and the Economic Majore in the Phol Worlderful teachers and mentors - owe a particular schools and the Economic Majore in the Econ |   |     | Brother Allan goes to UTS   |  |  |
| a PhD at University of Toronto focusishing on Economic Devolupment Devolupment Devolupment and Harvard in the fall supported by Dunforth Followship    1969  |   |     | -   | last year - received Canadian Rhodes<br>Scholarship - went to Magdalen College<br>Oxford - decided to try an academic career   |  |
| PhD program in Economica at Harvard in the fall - supported by Dunforth Fellowship  1969  The Vietnam War dominated the environment for all of the time I. Spent in the PhD  1970  Rapporteur in Faculty Seminar in Kennedy School - included my thesis advisors, I. homas Schelling, IRChard Schikhuser and Kennerth Arrow  1971  Bagan teaching analytic methods at the Kennedy School of Government at Harvard I two sine year old at the Kennedy School of Government at Harvard I two sine year old at the time  1972  Received PhD - received David A Wells prize for decloral thesis.  1973  Moved to Stafford in the Comomics and did research in applied microeconomic theory and industrial Organization using induced Porter stringly cases.  1976  1977  1977  1977  1978  Became a joint appointment in Loonomics and the Itarvard Business School of Harvard Economics as Professor - began to teach graduate economic theory and undergraduate industrial organization using kinchael Porter stringly cases.  1976  Received PhD - received David A Wells prize for decomplics as Professor - began to teach graduate economic theory and undergraduate industrial organization using kinchael Porter stringly cases.  Met Mike Perter  Professor - began to teach graduate economic theory and undergraduate industrial organization using kinchael Porter stringly cases.  Met Mike Perter  Professor - began to teach graduate economic sand the Itarvard Economics and the Itarvard Economics and the Itarvard Itaryard Itary | 1 | 967 | Majored in Mathematics at Oxford  | a PhD at University of Toronto focussing on  |  |
| anvironment for all of the time I spent in the PhD Incomercy School - Included my thesis advisors, Thomas Schelling, Richard Zockhauser and Kenneth Arrow Incomercy School - Included my thesis advisors, Thomas Schelling, Richard Zockhauser and Kenneth Arrow Incomercy School of Government at Haward - It was one year old at the time In Secretary - Incomercy School of Government at Haward - It was one year old at the time Incomercy School of Government at Haward - It was one year old at the time Incomercy - I | 1 | 968 | PhD program in Economica at<br>Harvard in the fall - supported by   | mononucleosis - spend summer in Georgian   |  |
| Kennedy School - included my thesis advisors, Thomas Schelling, Richard Zeckhauser and Kenneth Arrow  1971 Began teaching analytic methods at the Kennedy School of Government at Havard - it was one year old at the time  1972 Received PhD - received David A Wells prize for decteral thesis  1973 Moved to Stanford in the Economics Dept as Associate thesis  1973 Moved to Stanford in the Foonomics Dept as Associate dean taught methods at Industrial Organization of the Committee and Industrial Organization of the Committee and Industrial Organization of the Committee and Industrial Organization using Michael Porter strategy cases -  1976 Returned to Harvard Economics as Professor - began to teach graduate economic theory and undergraduate industrial organization using Michael Porter strategy cases -  1976 Became a Joint appointment in Economics and the Harvard Business School at Harvard Position (Jim Position Committee) and the Harvard Business School at Harvard received Gelbraith prize for teaching at Harvard Position (Jim Position Committee) and the Harvard Business School at Harvard received Harvard Position (Jim Position Committee) and the Harvard Business School at Harvard received Harvard Position (Jim Position Committee) and the Harvard Received the John Bate's Clark medal from American Economic Association (Jim Position Committee) and the Harvard Received the John Bate's Clark medal from American Economic and the Harvard Received the John Bate's Clark medal from American Economic and the Harvard Received the John Bate's Clark medal from American Economic and the Harvard Received the John Bate's Clark medal from American Economic and the John Bate's Clark medal from American Economic and Harvard Received the John Bate's Clark medal from American Economic and the John Bate's Clark medal from American Economic and the John Bate's Clark medal from American Economic and The John Bate's Clark medal from American Economic and The John Bate's Clark medal from American Economic and The John Bate's Clark medal from Ame | 1 | 969 |   | environment for all of the time I spent in the   |  |
| the Kennedy School of Government at Havard - it was one year old at the time  1972 Received PhD - received David A Wells prize for doctoral thesis  1973 Moved to Stanford in the Economics Dept as Associate Professor - taught and did research in applied microsconomic theory and Industrial Organization Africa in the summer  1974 Returned to Harvard Economics as Professor - began to teach graduate economic theory and undergraduate in the summer  1975 Returned to Harvard Economics as Professor - began to teach graduate economic theory and undergraduate in using Michael Porter strategy cases - Half two undergraduates in graduate theory course - Bill Gates and Steve Ballmer - both got A's  1976 Became a joint appointment in Economics and the Harvard Business School at Harvard received Galbraith prize for teaching at Harvard received Galbraith prize for teaching at Harvard  1980  1980  1981 Received the John Bate's Clark medal from American Economic Association (given every two years to an economist under age 40)  1983 Became chairman of the Department of Economics as Harvard  1984 President Deck Bok asked me to succeed Henry Rosvosky as Dean of the Faculty of Arts and Sclences - accepted - learned a lot from President Bok  1985 Joined board of directors of Polaroid Corporation - Harvard celebrated its 350th anniversary -  1987  1988   | 1 | 970 | Kennedy School - included my<br>thesis advisors, Thomas Schelling,<br>Richard Zeckhauser and Kenneth                                  | particular debt also to Martin Feldstein for his   |  |
| Wells prize for doctoral thesis seemed quite well received  1973 Moved to Stanford in the Economics Supplied as Associate Professor - taught and did research in applied microeconomic theory and Industrial Organization Professor - taught and did research in applied microeconomic theory and Industrial Organization Professor - began to teach graduate economic theory and undergraduate industrial organization using Michael Porter strategy cases -  1976 Had two undergraduates in graduate theory course - Bill Gates and Steve Ballmer - both got A's  1977 Son Graham born in the spring  1978 Became a joint appointment in Economics School - Ravard Business School - Ravard Business School at Harvard - received Galbraith prize for teaching at Harvard  1980 Received the John Bate's Clark medal from American Economic Association (given every two years to an economist under age 40)  1981 Received the Faculty of Arts and Sciences accepted - learned a lol from President Derek Bok asked me to succeed Henry Rosovsky as Dean of the Faculty of Arts and Sciences accepted - learned a lol from President Derok Department of Economics at Corporation - Harvard celebrated its 350th anniversary -  1986 Joined board of directors of Polaroid Its 350th anniversary -  1987 Indicate Professor - wonderful colleague and by Institute of the professor of Polaroid Its 350th anniversary -  1988 Indicate Professor - wonderful colleague and by Institute Its and Sciences accepted - learned a lol from President Bok Institute Its South American Economics and Institute Its South American Economic Sciences accepted - learned a lol from President Bok Institute Its South American Economic Sciences accepted - learned a lol from President Bok Institute Institute Its South American Economics Institute Institute Its South American Institute Institu | 1 | 971 | the Kennedy School of Government at Havard - it was one year old at   | economics seminar - realized Andreu  |  |
| Dept as Associate Professor - taught and did research in applied microeconomic theory and Industrial Organization organization visited Brother Randy in East Africa in the summer Professor - began to teach graduate economic theory and undergraduate industrial organization using Michael Porter strategy cases - Had two undergraduates industrial organization using Michael Porter strategy cases - Had two undergraduates industrial organization using Michael Porter strategy cases - Had two undergraduates in graduate economic theory and undergraduate industrial organization using Michael Porter strategy cases - Had two undergraduates in graduate theory course - Bill Gates and Steve Ballimer - both got A's  Son Graham born in the spring  Son Graham born in the spring  Son Graham born in the spring  Possible of the January or teaching at Harvard area or the facility of Arts and Sciences - friend accepted - learned a lot from President Bok  Daughter Marya born in March - Lam learning how to be a dean In my first year learning how to be a dean in my fir | 1 | 972 |   |  |  |
| Professor - began to teach graduate economic theory and undergraduate industrial organization using Michael Porter strategy cases -  Had two undergraduates in graduate theory course - Bill Gates and Steve Ballmer - both got A's  Had two undergraduates in graduate theory course - Bill Gates and Steve Ballmer - both got A's  Became a joint appointment in Economics and the Harvard Business School at Harvard - received Galbraith prize for teaching at Harvard  P80  P81  P82  Received the John Bate's Clark medal from American Economic Association (given every two years to an economist under age 40)  P83  Became chairman of the Department of Economics at Harvard  P84  President Derek Bok asked me to succeed Henry Rosowsky as Dean of the Faculty of Arts and Sciences - accepted - learned a lot from President Bok  Daughter Marya born in March - Lam learning how to be a dean in my first year  Daughter Marya born in March - Lam learning how to be a dean in my first year  My father died in the summer after a difficult struggle with dementia - I missed him a lot is soon and the properties of the properties  | 1 | 973 | Moved to Stanford in the Economics<br>Dept as Associate Professor -<br>taught and did research in applied<br>microeconomic theory and | School - exciting group of young people in<br>Economics - wonderful support from Bruce<br>Owen and Jim Rosse getting into Industrial<br>Organization - visited Brother Randy in East |  |
| Professor - began to teach graduate economic theory and undergraduate industrial organization using Michael Porter strategy cases -  1976 Had two undergraduates in graduate theory course - Bill Gates and Steve Ballimer - both got A's  1977  1978 Secame a joint appointment in Economics and the Harvard Business School at Harvard - received Galbraith prize for teaching at Harvard  1980 Page Received the John Bate's Clark medal from American Economic Association (given every two years to an economist under age 40)  1981 Became chalrman of the Department of Economics at Harvard  1984 President Derek Bok asked me to succeed Henry Rosovsky as Dean of the Faculty of Arts and Sciences - friend accepted - learned a lot from President Bok  1985 Daughter Marya born in March - I am learning how to be a dean in my first year  1986 Joined board of directors of Polaroid My father died in the summer after a difficult struggle with dementia - I missed him a lot is soon to be a dean in my first year  | 1 | 974 |   |  |  |
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| 1978 1979 Became a Joint appointment in Economics and the Harvard Business School at Harvard - received Galbraith prize for teaching at Harvard  1980 1981 1982 Received the John Bate's Clark medal from American Economic Association (given every two years to an economist under age 40) 1983 Became chairman of the Department of Economics at Harvard 1984 President Derek Bok asked me to succeed Henry Rosovsky as Dean of the Faculty of Arts and Sciences - accepted - learned a lot from President Bok  1985 Daughter Marya born in March - I am learning how to be a dean in my first year 1986 Joined board of directors of Polaroid Corporation - Harvard celebrated its 350th anniversary - 1987 1988   | 1 | 976 |   | course - Bill Gates and Steve Ballmer - both   |  |
| 1979 Became a joint appointment in Economics and the Harvard Business School at Harvard - received Galbraith prize for teaching at Harvard  1980 1981 1982 Received the John Bate's Clark medal from American Economic Association (given every two years to an economist under age 40) 1983 Became a chairman of the Department of Economics at Harvard 1984 President Derek Bok asked me to succeed Henry Rosovsky as Dean of the Faculty of Arts and Sciences - accepted - learned a lot from President Bok  1985 Daughter Marya born in March - I am learning how to be a dean in my first year 1986 Joined board of directors of Polaroid Corporation - Harvard celebrated its 350th anniversary -  |   |     |   |  |  |
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| 1982 Received the John Bate's Clark medal from American Economic Association (given every two years to an economist under age 40)  1983 Became chairman of the Department of Economics at Harvard  1984 President Derek Bok asked me to succeed Henry Rosovsky as Dean of the Faculty of Arts and Sciences accepted - learned a lot from President Bok  1985 Daughter Marya born in March - I am learning how to be a dean in my first year  1986 Joined board of directors of Polaroid Corporation - Harvard celebrated its 350th anniversary -  1987  1988   |   |     | Economics and the Harvard<br>Business School at Harvard -<br>received Galbraith prize for   | Son Graham born in the spring  |  |
| 1982 Received the John Bate's Clark medal from American Economic Association (given every two years to an economist under age 40)  1983 Became chairman of the Department of Economics at Harvard  1984 President Derek Bok asked me to succeed Henry Rosovsky as Dean of the Faculty of Arts and Sciences - accepted - learned a lot from President Bok  1985 Daughter Marya born in March - I am learning how to be a dean in my first year  1986 Joined board of directors of Polaroid Corporation - Harvard celebrated its 350th anniversary -  1987  1988   |   |     |   |  |  |
| Department of Economics at Harvard  President Derek Bok asked me to succeed Henry Rosovsky as Dean of the Faculty of Arts and Sciences - accepted - learned a lot from President Bok  Daughter Marya born in March - I am learning how to be a dean in my first year  Joined board of directors of Polaroid Corporation - Harvard celebrated its 350th anniversary -  Description:  Phyllis Keller as associate dean taught me how to be a dean - wonderful colleague and friend  Daughter Marya born in March - I am learning how to be a dean in my first year  My father died in the summer after a difficult struggle with dementia - I missed him a lot  1987   |   |     | medal from American Economic<br>Association (given every two years  | Daughter Catherine born in January   |  |
| succeed Henry Rosovsky as Dean of the Faculty of Arts and Sciences - accepted - learned a lot from President Bok  Daughter Marya born in March - I am learning how to be a dean in my first year  Joined board of directors of Polaroid Corporation - Harvard celebrated its 350th anniversary -  how to be a dean - wonderful colleague and friend  My father died in the summer after a difficult struggle with dementia - I missed him a lot its 350th anniversary -  | 1 | 983 | Department of Economics at  |  |  |
| learning how to be a dean in my first year  1986 Joined board of directors of Polaroid My father died in the summer after a difficult corporation - Harvard celebrated its 350th anniversary -  1987  1988   | 1 | 984 | succeed Henry Rosovsky as Dean<br>of the Faculty of Arts and Sciences -<br>accepted - learned a lot from                              | how to be a dean - wonderful colleague and   |  |
| Corporation - Harvard celebrated struggle with dementia - I missed him a lot its 350th anniversary -  1987 1988  | 1 | 985 |   | -  |  |
| 1988   | 1 | 986 | Corporation - Harvard celebrated  | -  |  |
|  | 1 | 987 |   |  |  |
| 1989   | 1 | 988 |   |  |  |
|  | 1 | 989 |   |  |  |

| 1990            | Stepped down as dean of FAS -<br>Became Dean of the Graduate<br>School of Business at Stanford<br>University - succeeded Bob<br>Jaedicke -                  | Family moved to California - joined by Mark<br>Wolfson in dean's office - became very good<br>friends  |
|-----------------|---|--|
| 1991            |   | Separated from Ann and later divorced in 1995  |
| 1992            | Stanford gets into altercation with Government over Overhead cost recovery  | Paul Johnson as associate dean for many years in the business school - wonderful colleague and later good friend - Took up windsurfing with good friend Ed Lazear who was nice enough to watch out for me                  |
| 1993            |   | Met Monica Cappuccini - later married in<br>1997   |
| 1994            |   | Graham takes up golf - achieves handicap of 4 after 18 months  |
| 1995            |   | Met Tom Siebel and joined board of Siebel<br>Systems - his new company   |
| 1996            |   |  |
| 1997            |   | Monica and I are married in the summer -<br>Graham graduates from Menlo School and<br>heads for Princeton as a freshman - Monica<br>and I take trip to Himalaya's in the fall  |
| 1998            |   |  |
| 1999            | Stepped down as dean of the<br>business school at Stanford after 9<br>years - rejoined Mark Wolfson and<br>his colleagues at Oak Hill Capital<br>Partners - | Catherine graduated from Menlo School and<br>headed for Columbia University as a<br>freshman - visited Singapore as Lee Kwan<br>Yew distiguished visitor   |
| 2000            |   | Our mother made it to the new millenium and passed away peacefully on January 5 developed and taught a new course in electronic commerce with colleague Garth Saloner - acquired a small condo on Maui in Hawaii           |
| 2001            | Received word of receipt of Nobel<br>Prize in October - family together<br>for the award in December - a<br>wonderful shared moment                         | Graham graduated from Princeton and I had<br>my 35th reunion in June - almost a definition<br>of aging brief bout with melanoma -<br>successfully caught early thanks to a very<br>alert dermatologist - Recia Blumenkranz |
|                 | Les Prix Nobel. The Nobel Prizes 2001, Ed<br>nolm, 2002   | itor Tore Frängsmyr, [Nobel Foundation],   |
| book s<br>adden | series <i>Les Prix Nobel/Nobel Lectures</i> . The   | the time of the award and later published in the e information is sometimes updated with an te this document, always state the source as   |
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